

# Master Plan Virtual Engagement Session

June 25, 2020

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Multimedia Viewer area.**

**During the presentation, please ask questions using the Q&A  
area. There will be time for discussion after the presentation.**

## **Master Plan** Goal

The University Master Plan will be a decision-making framework for the use of physical space at our Fairfax, Arlington, and Science and Technology campuses, and support Mason's mission for decades to come.



# Master Plan Phase One Timeline

Phase Two detailed planning to follow October 2020—September 2021

## ACTIVITY

	Information gathering and tours	Information gathering and tours	Information gathering, CoMap survey	Analysis and continued conversations	Demographics and projections, conversations	Initial scenarios and conversations	Revise scenarios based on input	Share synthesis and collect more feedback
Kickoff								
JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
President's Council	Academic Deans	Academic Deans	Leadership cmte	Steering cmte Leadership cmte	Town Hall for ALL faculty, staff, and students	Town Hall for ALL faculty, staff, and students	Town Hall for ALL faculty, staff, and students	Town Hall for ALL
University planning team	Other academic, student life, and business leaders	Other academic, student life, and business leaders	Faculty Senate Student leaders	Staff Senate Board of Visitors Alumni	Steering cmte. Leadership cmte.	Steering cmte. Leadership cmte	Steering cmte. Leadership cmte.	Steering cmte. Leadership cmte
Fairfax government, community & business leaders		Arlington & Prince William government, community & business leaders	Student life and business leaders	Neighbors; community advisory boards; local businesses; community organizations; educational partners		Reengage all internal and external stakeholders		Reengage all internal and external stakeholders
			CoMap Survey to entire Mason community					
			State govt; add'l local community					

## KEY ENGAGEMENTS

50+ STAKEHOLDER INTERVIEW SESSIONS TODATE





FIRST IMPRESSIONS  
INTERVIEW THEMES

## FIRST IMPRESSIONS

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# INTERVIEW THEMES

1. NATURE OF GROWTH
2. INNOVATION BY TRIAL & ERROR
3. MULTI-CAMPUS DYNAMIC (FACILITIES ARE DRIVING STRATEGY)
4. CLARITY OF EXPERIENCE
5. RESOURCE ALLOCATIONS

# FIRST IMPRESSIONS

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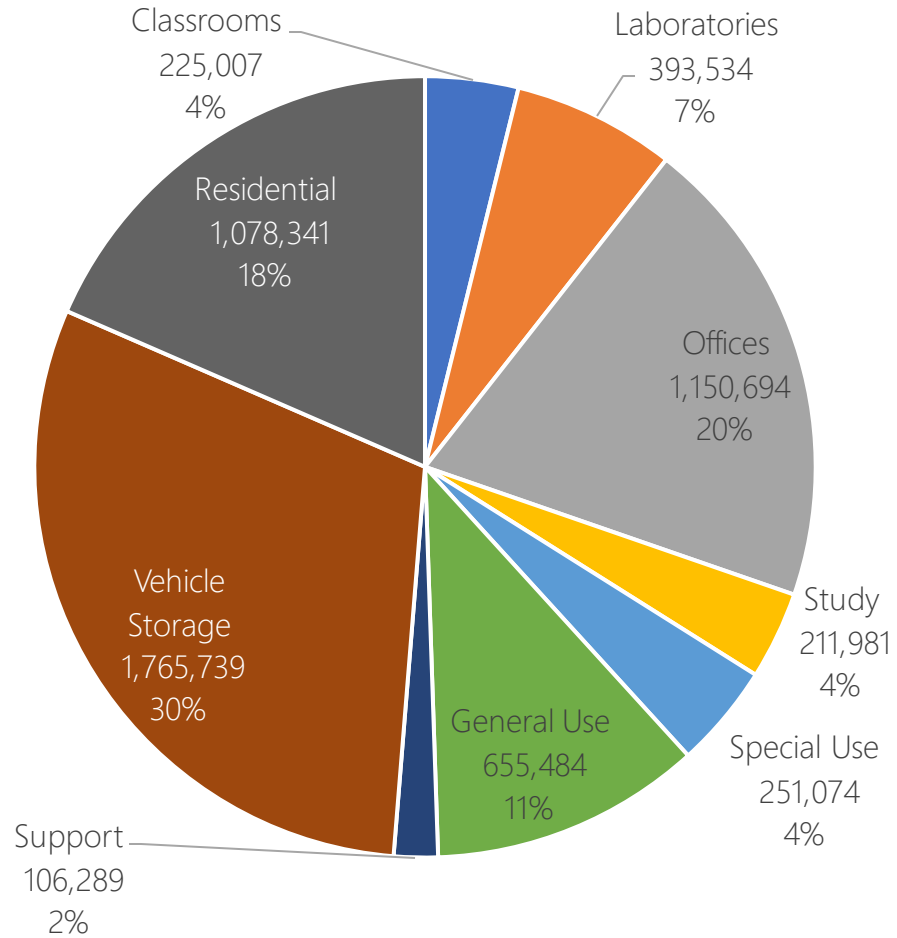
## CAMPUS SPACE USE



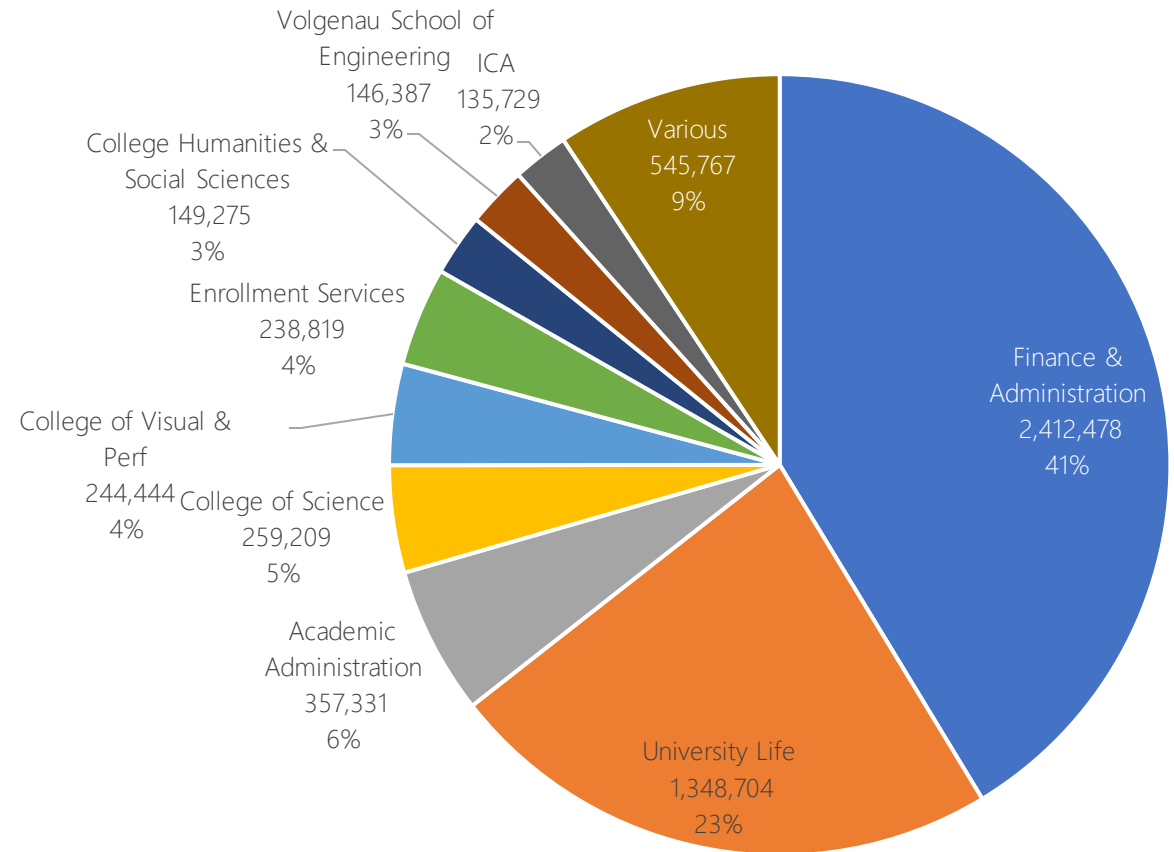
# Space Utilization Assignable Square Footage

Fairfax, Arlington, and Science & Technology Campus Total: 5.8 mil ASF

### By Space Type



### By Division (100,000 asf plus)

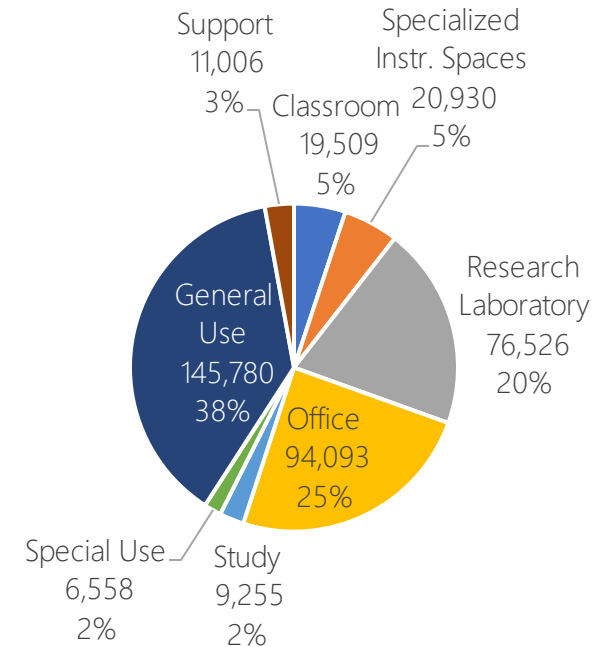
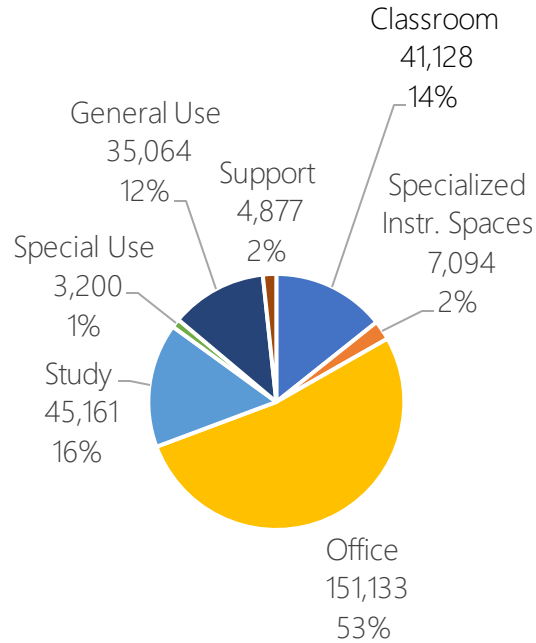
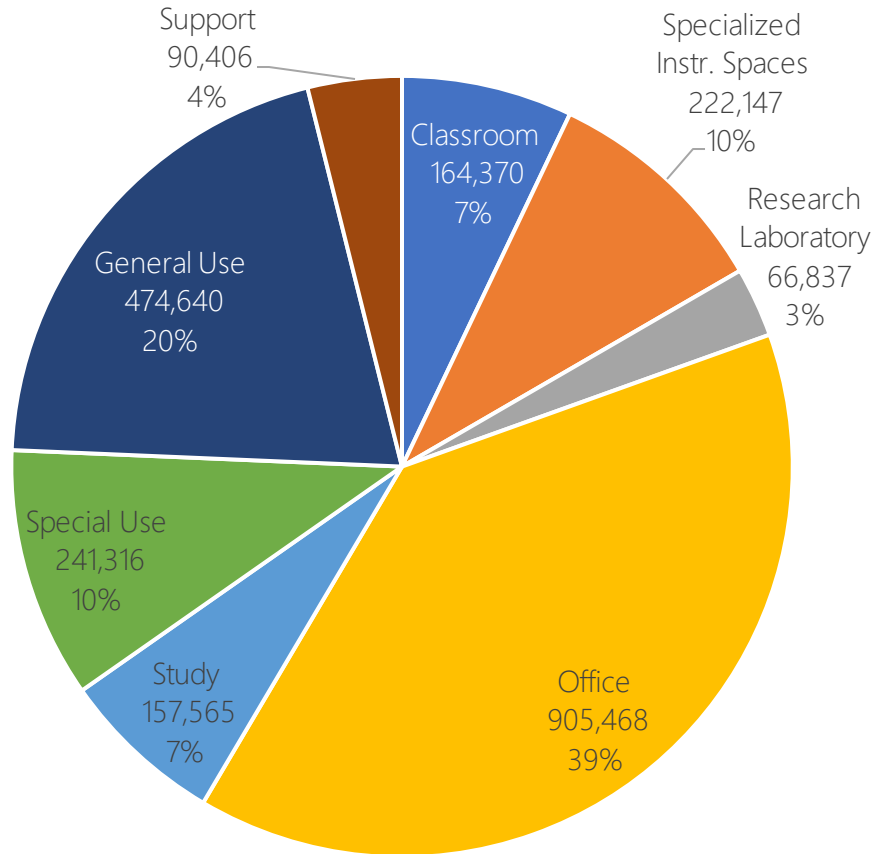


# Space Utilization Assignable Square Footage by Space Type

Fairfax Campus – Total: 2.32 mil ASF

Arlington Campus – Total: 288K ASF

Science & Technology Campus – Total: 384K ASF

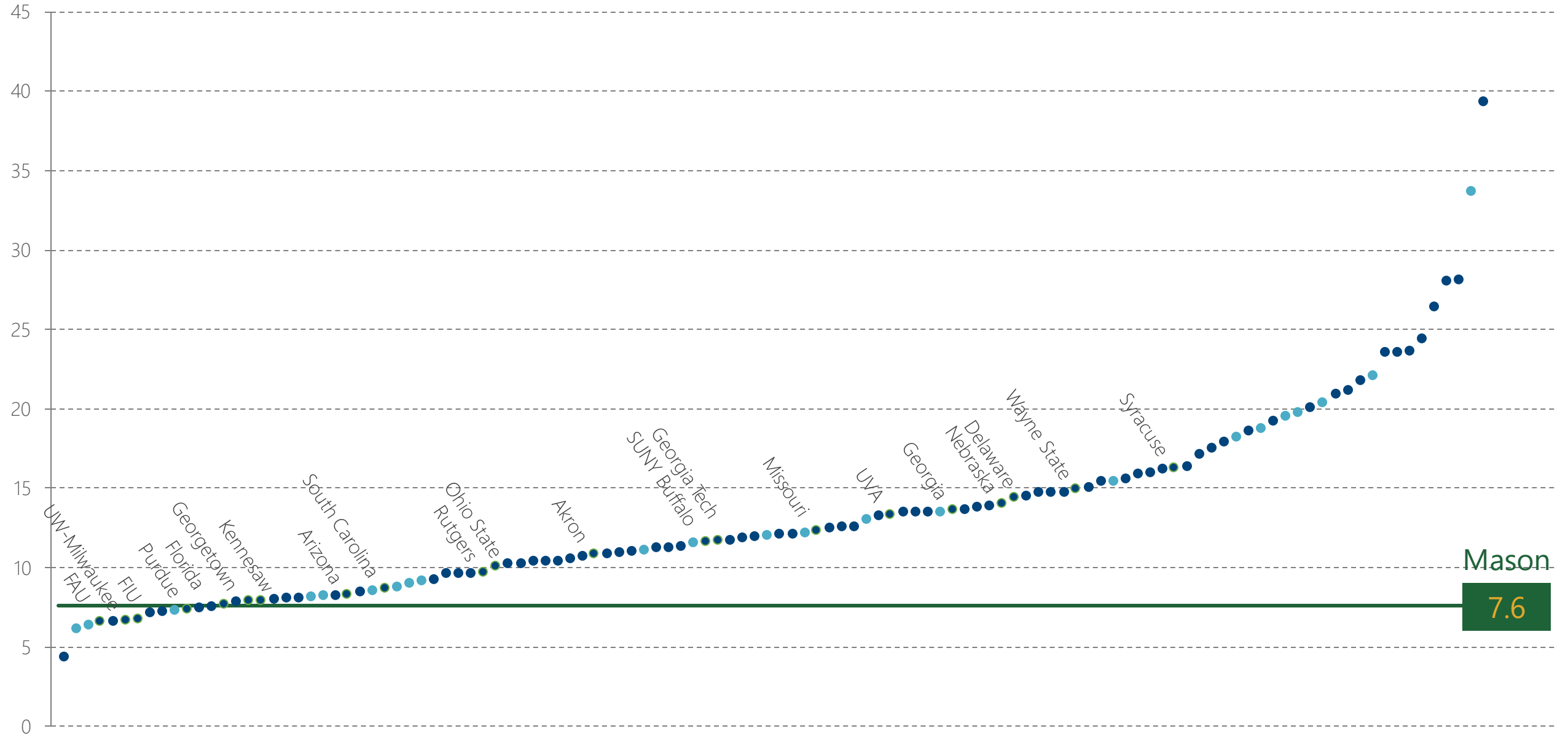


Note: Pies' relative sizes indicates total assignable square footage. Excludes residential (FICM 900 – Fairfax: 1.02 mil ASF, Science & Technology: 54K ASF) and vehicle storage/vehicle storage support (FICM 700 – Fairfax: 1.56 mil ASF, Arlington: 205K ASF)



# Space Utilization Classroom ASF/Student FTE Benchmarking

● University ● Community College

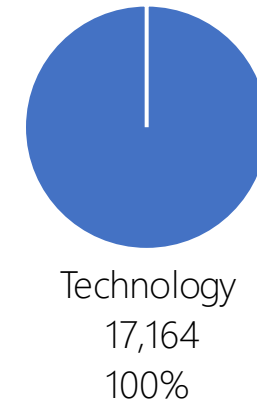
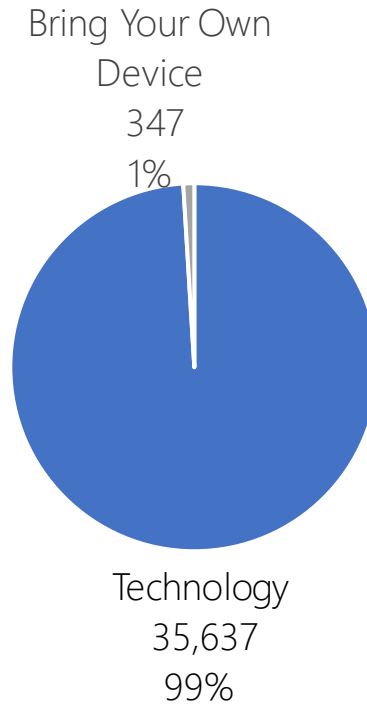
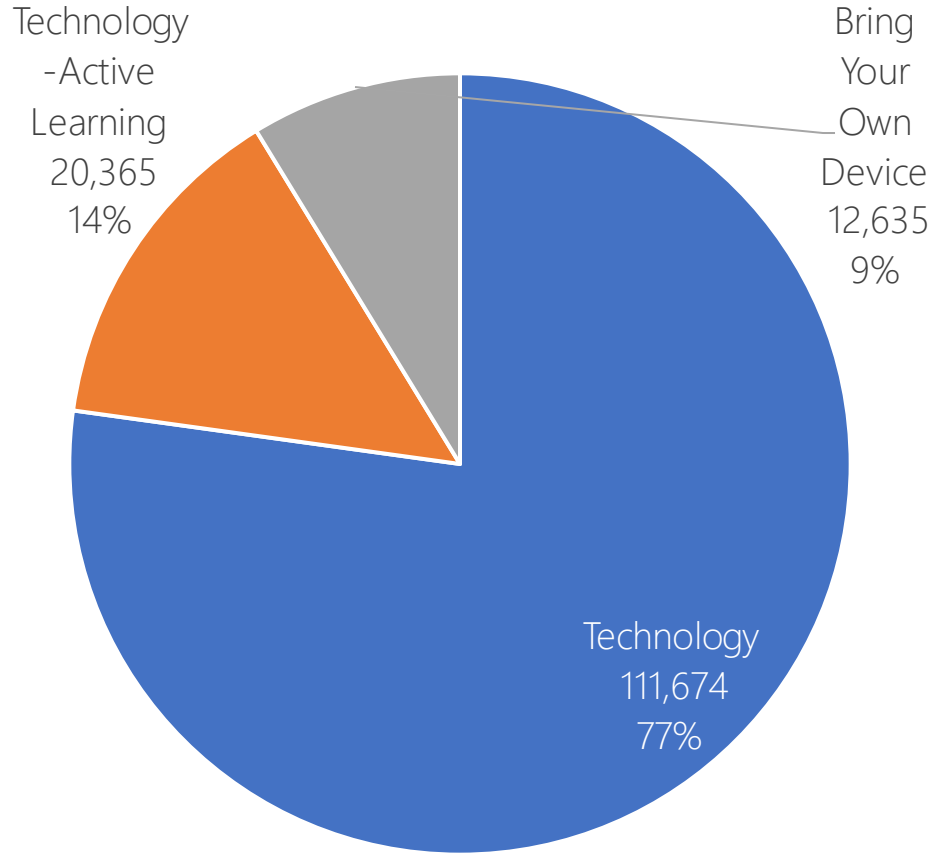


# Space Utilization Assignable Square Feet & Count of University Classrooms by Type

Fairfax Campus – Total: 145K ASF

Arlington Campus – Total: 36K ASF

Science & Technology Campus – Total: 17K ASF



10 BYOD, 14 technology, and 2 active learning classrooms (26 total) will be taken offline with demolition of Robinson Hall  
 27 active learning classrooms are projected for its replacement,  
 Note: Pies' relative sizes indicates total assignable square footage.

	Fairfax	Arlington	Science & Technology
Bring Your Own Device	22	1	0
Technology	110	38	16
Technology-Active Learning	18	0	0
<b>TOTAL</b>	<b>150</b>	<b>39</b>	<b>16</b>

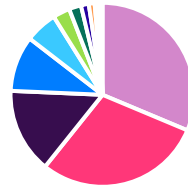
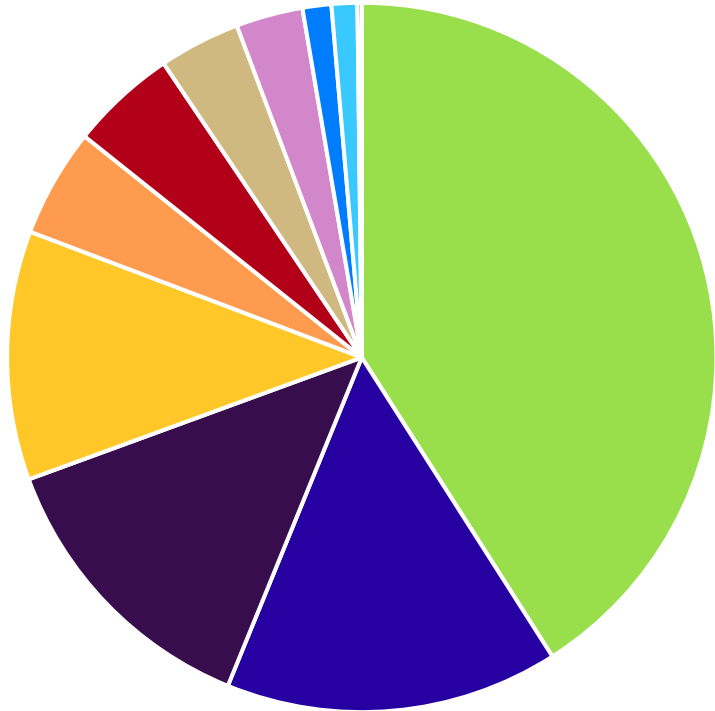
# Space Utilization Weekly Room Hours by School/College

Scheduled instruction taking place in university classrooms ONLY

Fairfax Campus – Total: 7K WRH

Arlington Campus – Total: 780 WRH

Science and Technology Campus – Total: 390 WRH

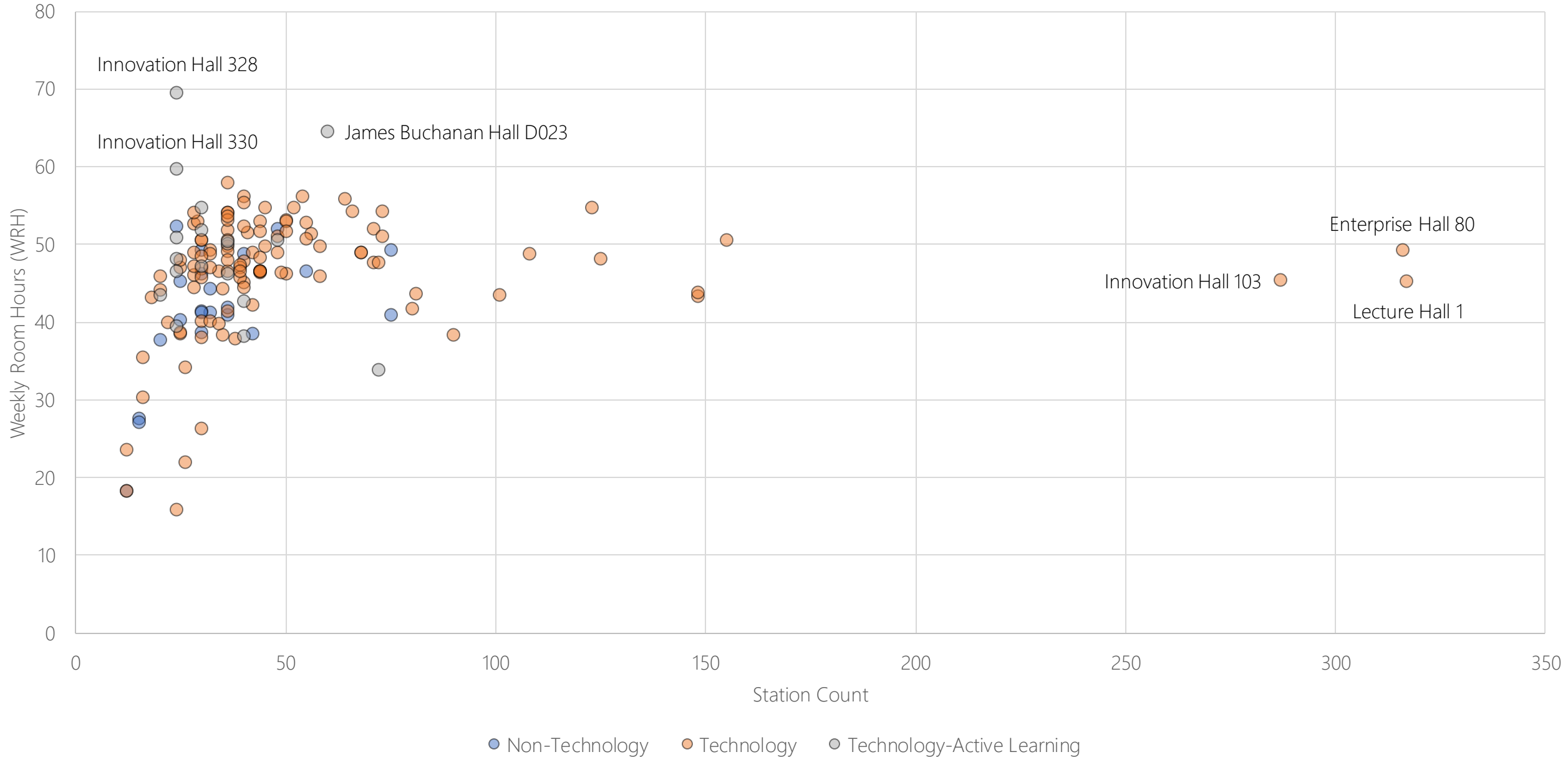


	Fairfax		Arlington		Science & Tech	
College of Humanities and Social Sciences	2,829	41%	23	3%	32	8%
College of Science	784	12%	5	1%	126	33%
Volgenau School of Engineering	1,049	15%	11	1%	155	40%
College of Visual and Performing Arts	81	1%	44	6%	-	-
School of Business	915	13%	116	15%	-	-
College of Education and Human Dev	342	5%	8	1%	73	19%

	Fairfax		Arlington		Science & Tech	
College of Health and Human Services	335	5%	5	1%	-	-
Honors College & University (Provost)	256	4%	-	-	-	-
Schar School of Policy and Government	211	3%	243	31%	-	-
School for Conflict Analysis and Resolution	91	1%	76	10%	-	-
Antonin Scalia Law School	-	-	229	29%	-	-
INTO Mason	14	0%	17	2%	-	-

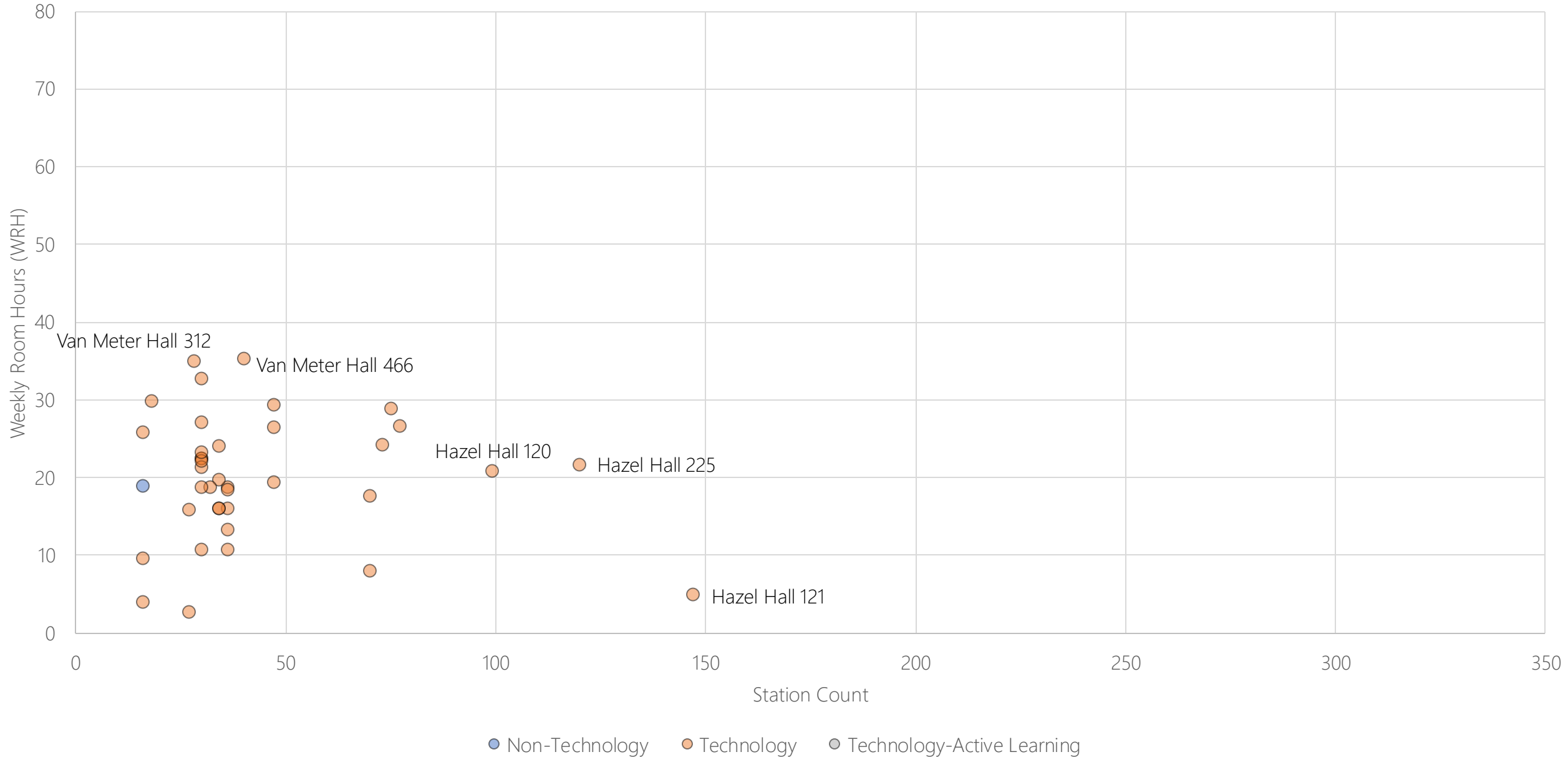
# Space Utilization University Classroom Station Count to Weekly Room Hours Scatterplot

Fairfax Campus



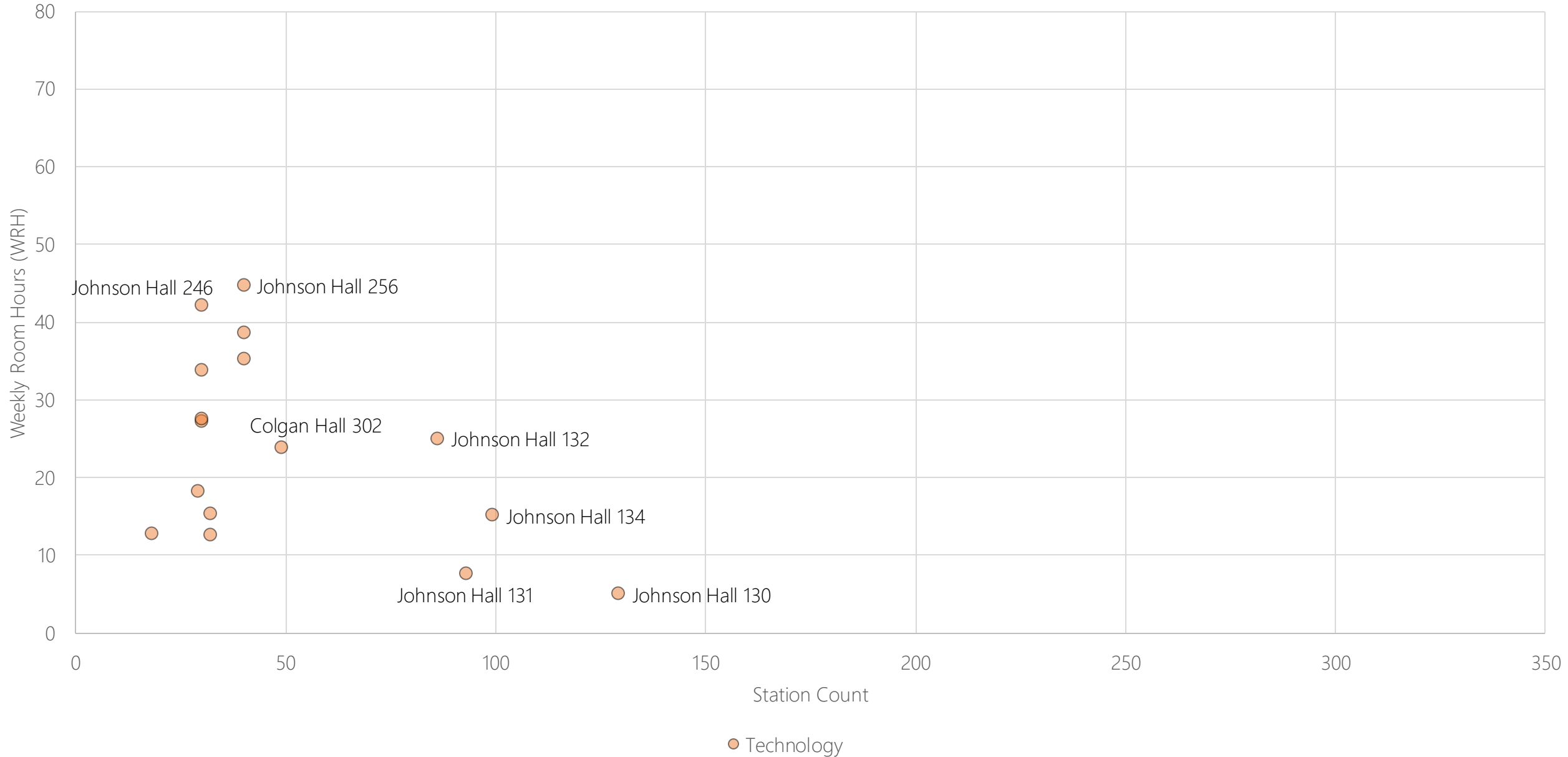
# Space Utilization University Classroom Station Count to Weekly Room Hours Scatterplot

Arlington Campus



# Space Utilization University Classroom Station Count to Weekly Room Hours Scatterplot

Science & Technology Campus



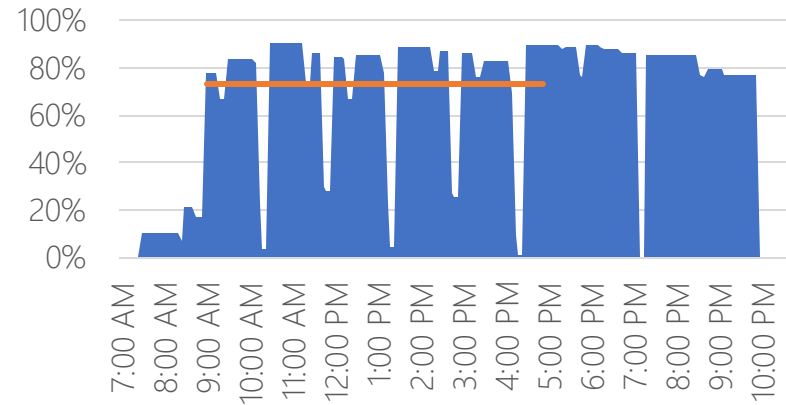
# Space Utilization University Classroom Histograms

Fairfax Campus

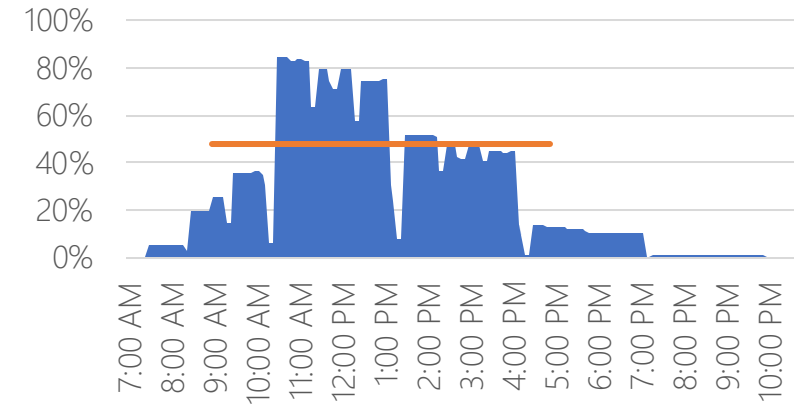
### Monday



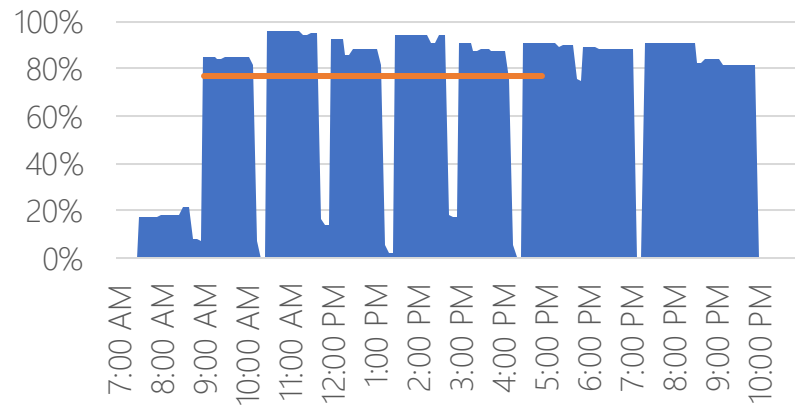
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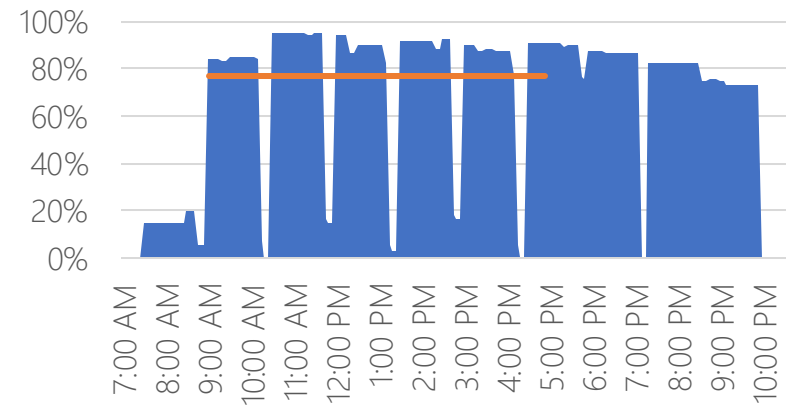
### Friday



### Tuesday



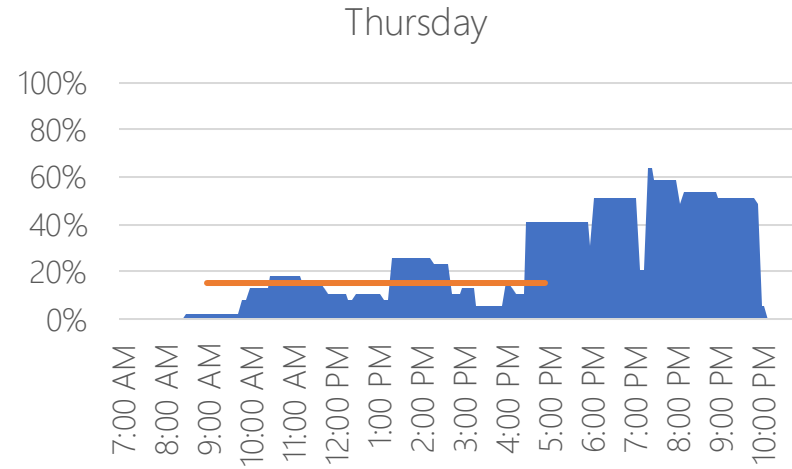
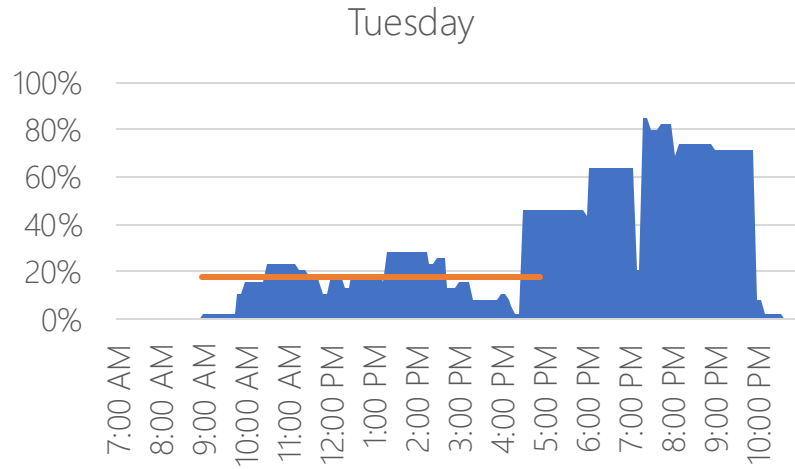
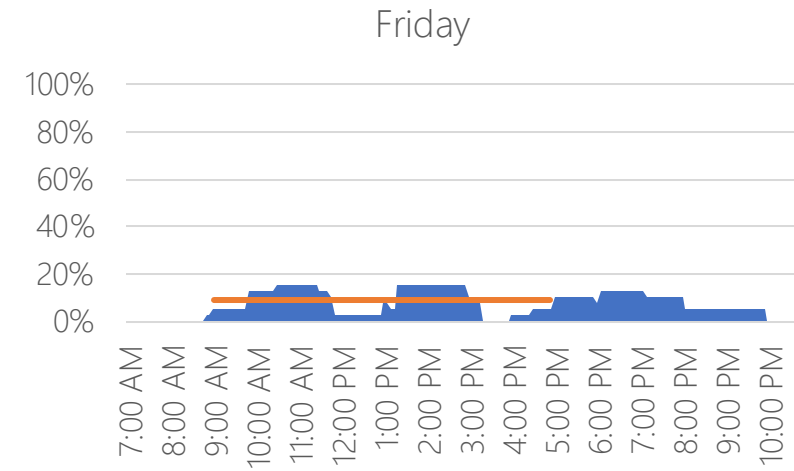
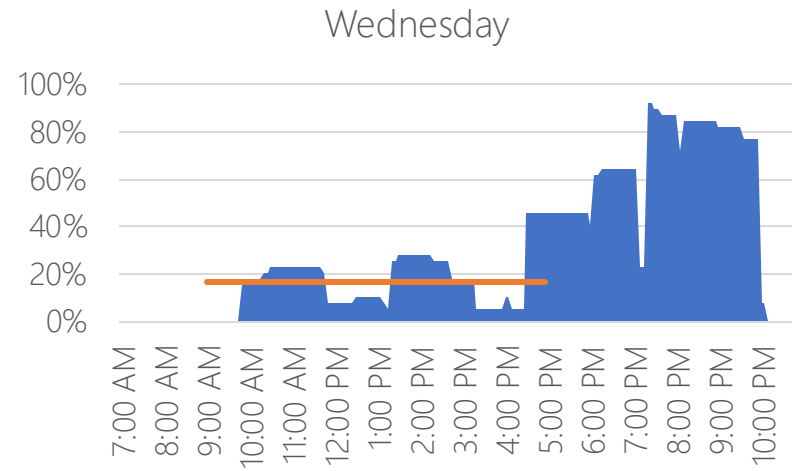
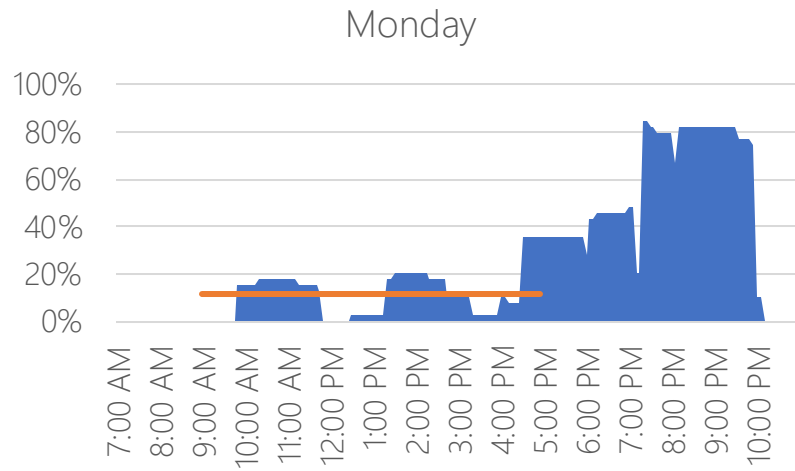
### Thursday



Utilization  
9-5 Average

# Space Utilization University Classroom Histograms

Arlington Campus

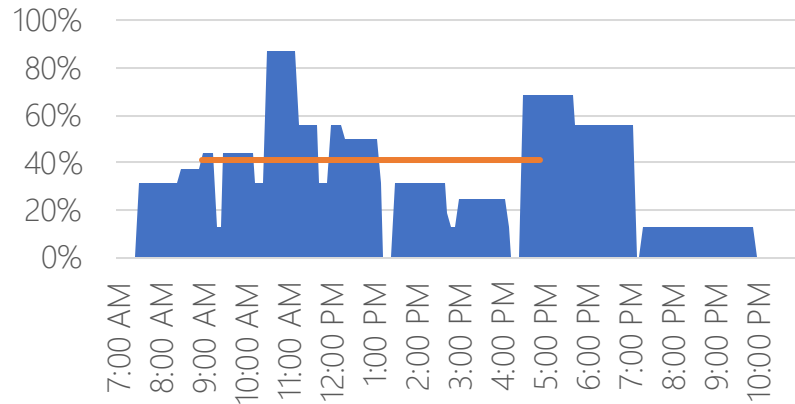




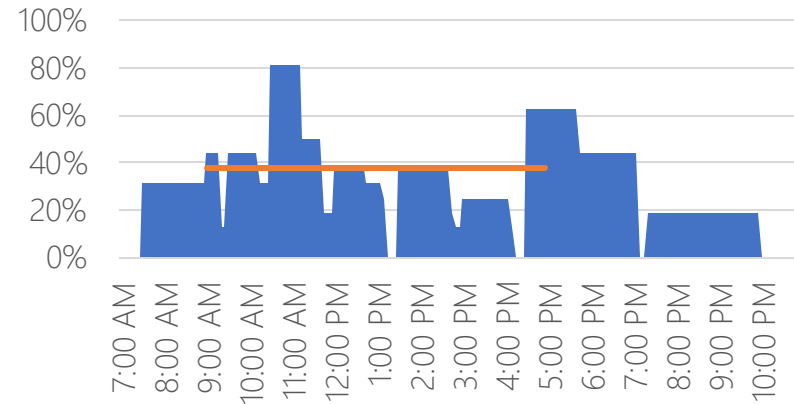
# Space Utilization University Classroom Histograms

Science & Technology Campus

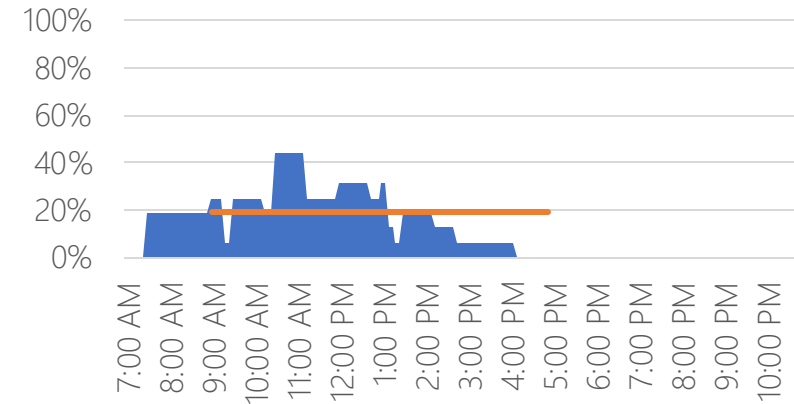
### Monday



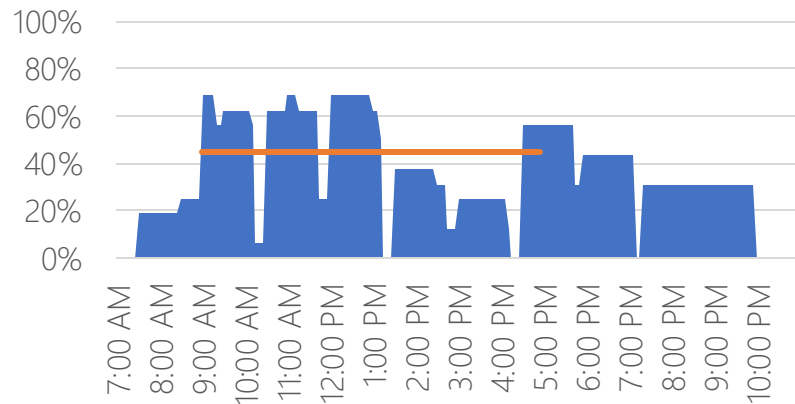
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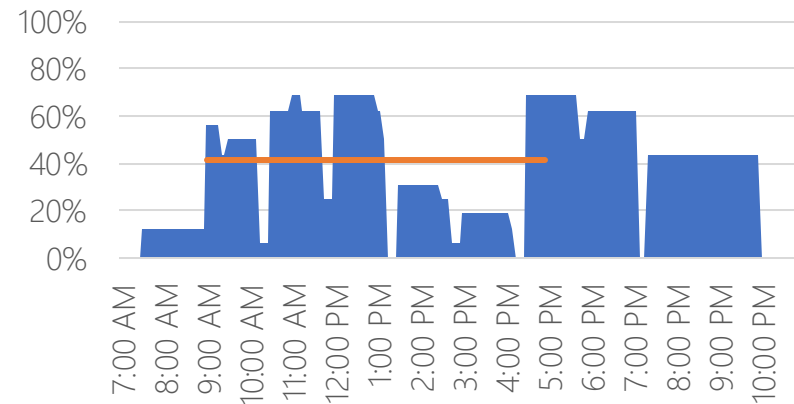
### Friday



### Tuesday



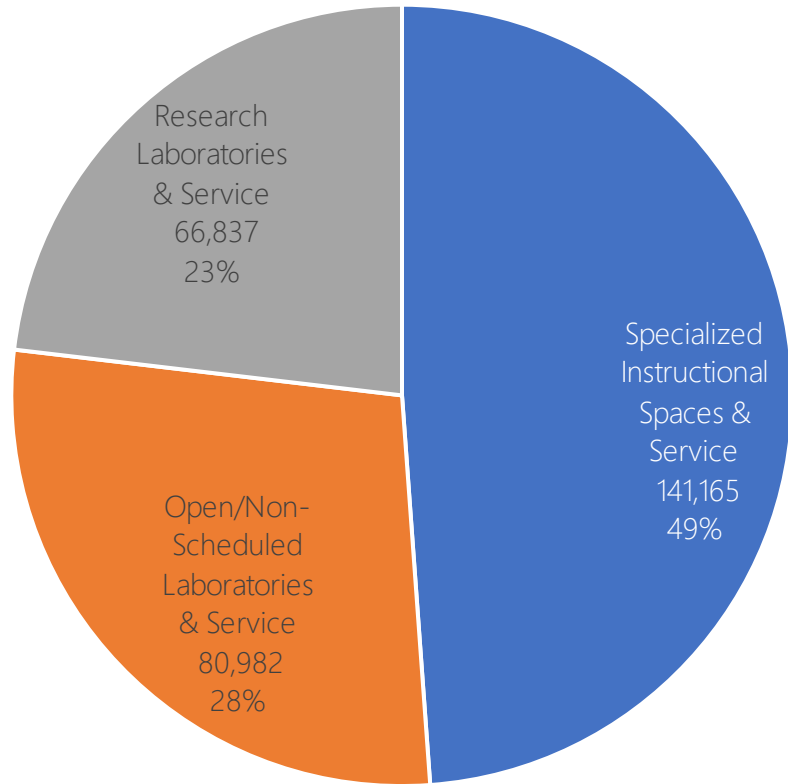
### Thursday



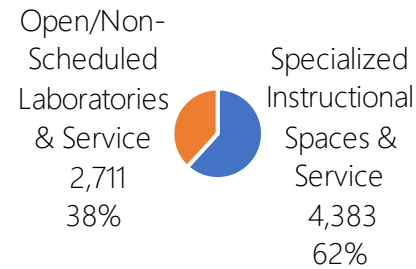
Utilization  
9-5 Average

# Space Utilization Specialized Instructional Spaces Square Feet by Type

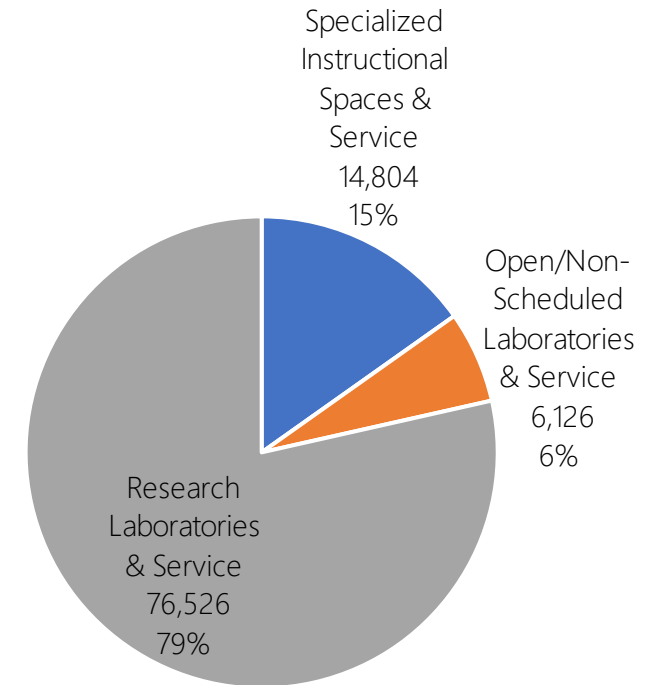
Fairfax Campus – Total: 289K ASF



Arlington Campus – Total: 7K ASF



Science and Technology Campus – Total: 97K ASF



Note: Pies' relative sizes indicates total assignable square footage

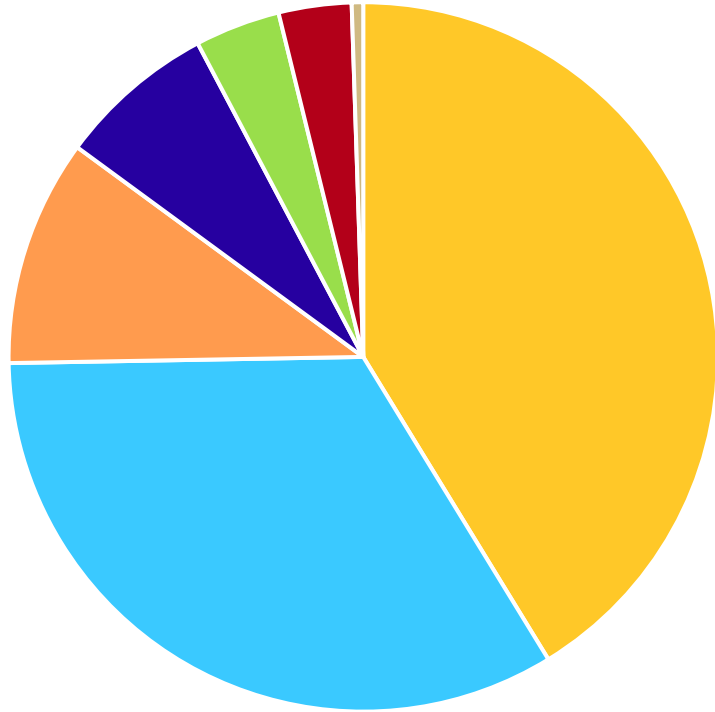
# Space Utilization Weekly Room Hours by School/College

Scheduled instruction taking place in specialized instructional spaces ONLY

Fairfax Campus – Total: 3K WRH

Arlington Campus – Total: 90 WRH

Science and Technology Campus – Total: 180 WRH

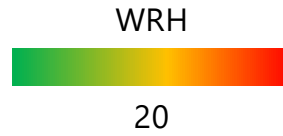


	Fairfax		Arlington		Science & Tech	
College of Humanities and Social Sciences	124	4%	-	-	-	-
College of Science	1,312	41%	-	-	83	46%
Volgenau School of Engineering	229	7%	-	-	51	28%
College of Visual and Performing Arts	1,064	34%	-	-	-	-
School of Business	-	-	-	-	-	-
College of Education and Human Dev	329	10%	-	-	45	25%

	Fairfax		Arlington		Science & Tech	
College of Health and Human Services	106	3%	-	-	-	-
Honors College & University (Provost)	17	1%	-	-	-	-
Schar School of Policy and Government	-	-	-	-	-	-
School for Conflict Analysis and Resolution	-	-	-	-	-	-
Antonin Scalia Law School	-	-	88	100%	-	-
INTO Mason	-	-	-	-	-	-

# Space Utilization Wet Specialized Instructional Spaces Weekly Room Hours

Fairfax Campus – 30 scheduled

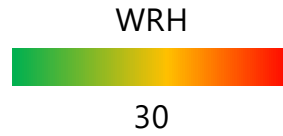


College of Science	Atmospheric/Oceanic/Earth Sci	44	27												
	Biology	57	57	57	52	49	46	44	37	36	36	26	16	16	
	Chemistry	54	51	48	38	31	25	8							
	College of Science	5													
	Environmental Science & Policy	24	23	13											
	Physics & Astronomy	45	43	41											
Education & Human Development	School of Education	11													
Humanities & Social Sciences	Psychology	11													
	Sociology & Anthropology	23													

Note: Suggested target utilization for this space type is 20 weekly room hours of scheduled instruction due to setup and breakdown time

# Space Utilization Dry Specialized Instructional Spaces Weekly Room Hours

Fairfax Campus – 16 scheduled



College of Science	Atmospheric/Oceanic/Earth Sci	24			
	College of Science	14			
	Mathematics	31			
Education & Human Development	Mason LIFE	28	19	18	15
	School of Education	11			
Health and Human Services	Nursing	38			
	Nutrition and Food Studies	5			
	Social Work	53			
Humanities & Social Sciences	Communication	18			
University (Provost)	Military Science	30			
Volgenau School of Engineering	Bioengineering	8			
	Electrical & Comp. Engineering	20			
	Info Sciences & Technology	35			

Note: Suggested target utilization for this space type is 30 weekly room hours of scheduled instruction

# Space Utilization Specialized Instructional Spaces Weekly Room Hours

Fairfax Campus

WRH



30

## Computational Laboratories – 21 scheduled

College of Science	Geography/Geoinformation Sci	31	31	25					
	Physics & Astronomy	38	36	33					
Education & Human Development	School of Education	41	40	29	28	22	13		
	School of Sport/Rec/Tour Mgmt	23							
Health and Human Services	Health Administration & Policy	9							
Humanities & Social Sciences	Modern & Classical Languages	38	34						
Volgenau School of Engineering	Computer Science	54	43	30					
	Electrical & Comp. Engineering	28	11						

## Visual-Performing Arts – 34 scheduled

Coll Visual & Performing Arts	Coll Visual & Performing Arts	46	33	30	21													
	School of Art	47	45	43	43	37	37	37	36	32	32	29	29	24	22	21	21	21
	School of Dance	28	26	24	22													
	School of Music	40	40	38	37	37	29	23										
	Theatre	33	18															

Note: Suggested target utilization for these space types is 30 weekly room hours of scheduled instruction

# Space Utilization Dry Specialized Instructional Spaces Weekly Room Hours

Arlington Campus – 6 scheduled

WRH



30

Antonin Scalia Law School	Law	24	23	21	10	6	4
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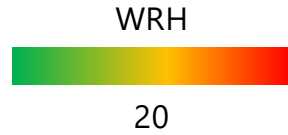
Note: Suggested target utilization for this space type is 30 weekly room hours of scheduled instruction

# Space Utilization Specialized Instructional Spaces Weekly Room Hours

Science & Technology Campus

Wet – 5 scheduled

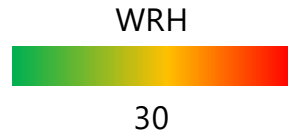
College of Science	Biology	14	4
	Chemistry	17	14
Volgenau School of Engineering	Mechanical Engineering	8	



Note: Suggested target utilization for this space type is 20 weekly room hours of scheduled instruction due to setup and breakdown time

Dry – 3 scheduled

College of Science	Physics & Astronomy	14	
Education & Human Development	School of Kinesiology	24	21



Computational Laboratories – 3 scheduled

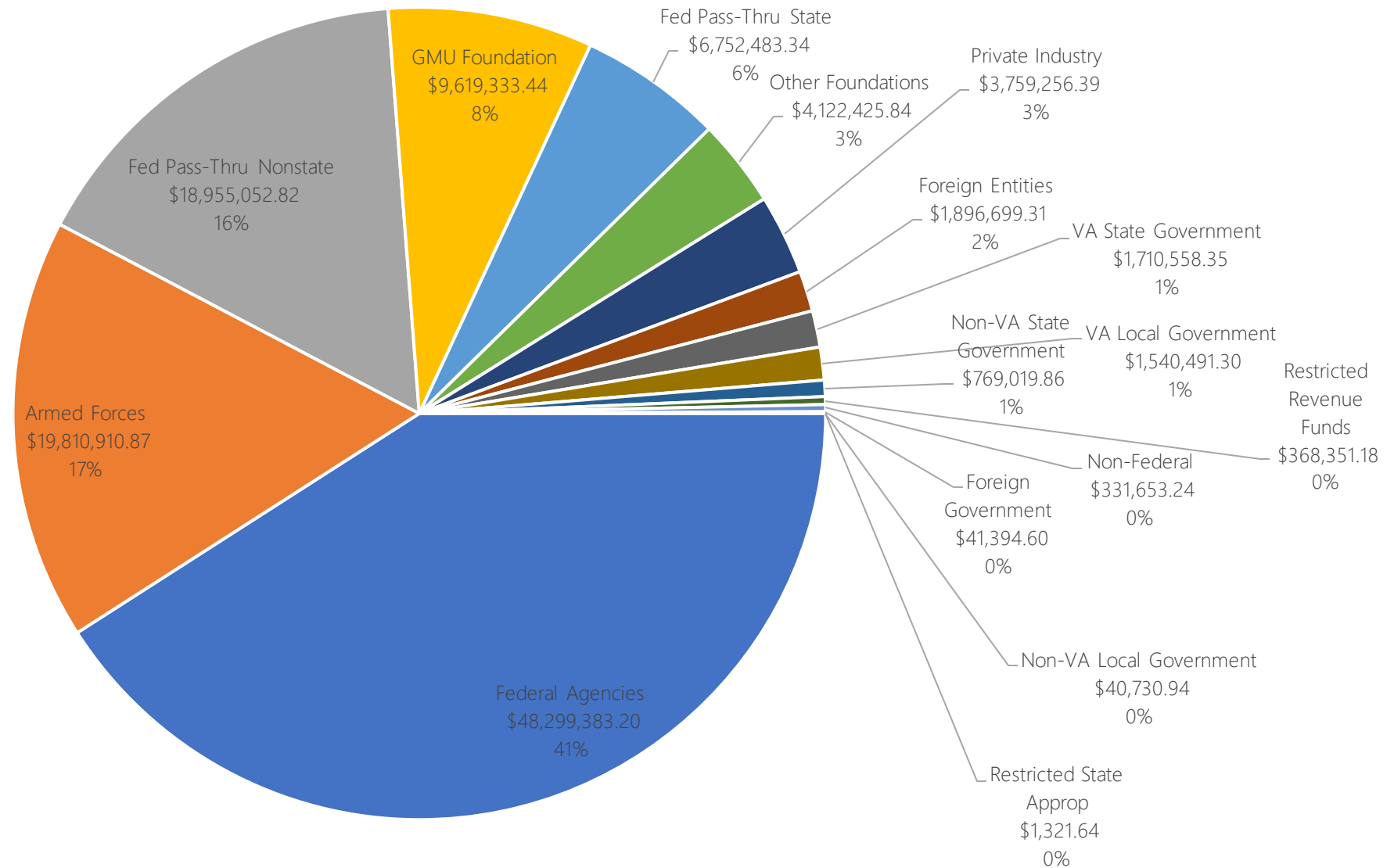
College of Science	School of Systems Biology	21	
Volgenau School of Engineering	Info Sciences & Technology	27	16

Note: Suggested target utilization for this space type is 30 weekly room hours of scheduled instruction



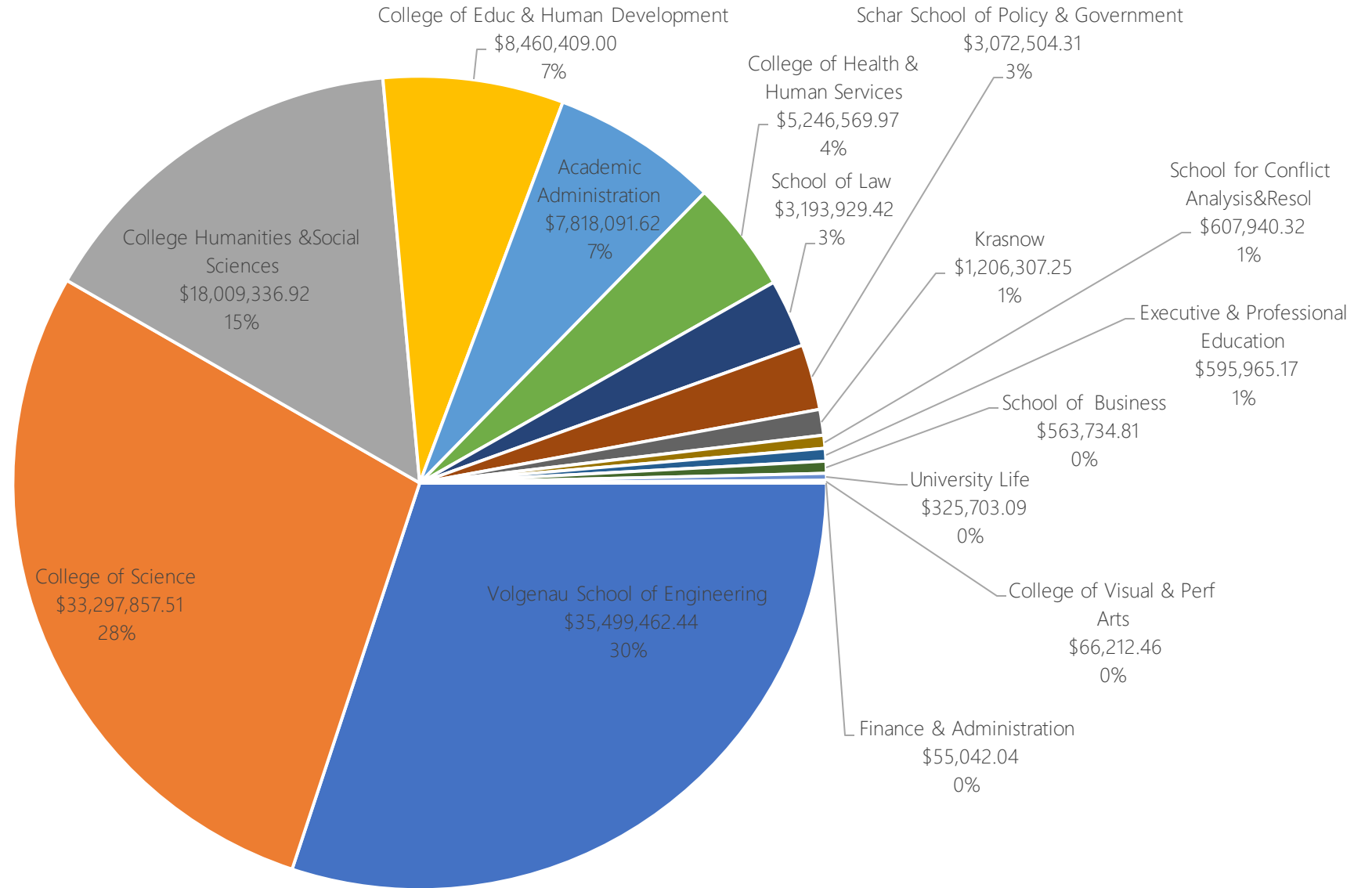
# Space Utilization Research

FY17-FY19 Average by Fund Group Category



# Space Utilization Research

FY17-FY19 Average Expenditures by Division



# Space Utilization Research

## Laboratory Space Assignments

Category	Research Laboratories		Other Research Space		Total	
	Space Count	ASF	Space Count	ASF	Space Count	ASF
Assigned to PI/Contact Listed	272	107,989	1,094	206,791	1,366	314,780
Unassigned/Vacant/Growth	46	8,468	110	19,009	156	27,477
ATCC/Affiliate	8	5,397	4	453	12	5,850
Storage/Circ/Mtg/Support	-	-	103	24,818	103	24,818
<b>Total</b>	<b>326</b>	<b>121,854</b>	<b>1,311</b>	<b>251,071</b>	<b>1,637</b>	<b>372,925</b>

Note: ATCC – Affiliate labs will be vacated 6/30/2020 and future use by Mason is TBD.

# Space Utilization Research

ASF by Division

Division	Laboratories	Other Research ASF	Total
Academic Administration	20,412	20,469	40,881
Affiliates	11,769	-	11,769
Antonin Scalia Law School	-	10,123	10,123
College of Humanities & Social Sciences	12,530	48,426	60,956
College of Education & Human Dev	4,124	11,757	15,881
College of Health & Human Services	5,937	5,950	11,887
College of Science	70,569	63,683	134,252
College of Visual & Perf Arts	-	5,136	5,136
Krasnow	3,628	7,144	10,772
Schar School of Policy and Government	-	9,660	9,660
School for Conflict Analysis&Resol	-	2,277	2,277
School of Business	-	502	502
Volgenau School of Engineering	32,500	28,878	61,378

# Space Utilization Research

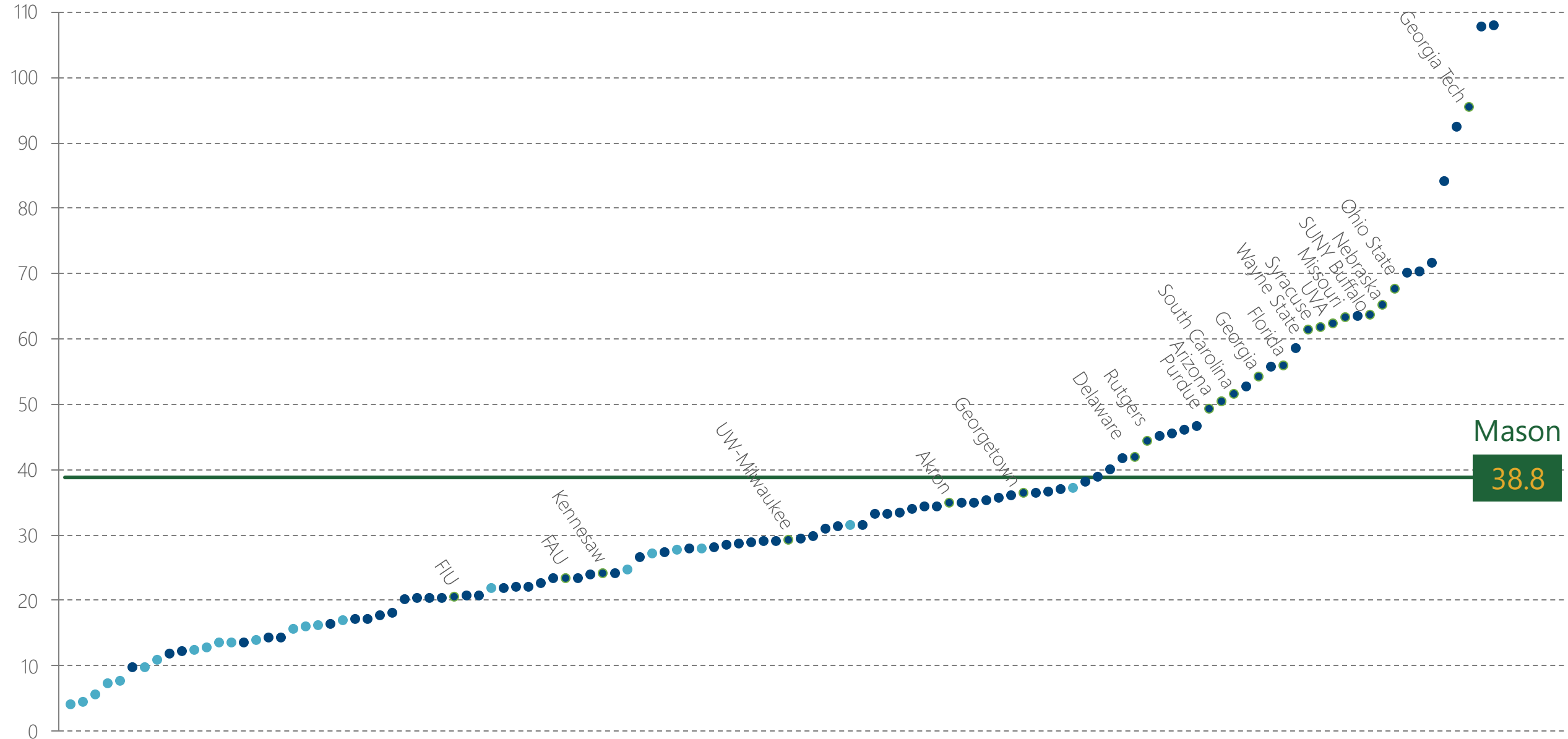
Average Expenditure (FY17-FY19) per Research ASF (all) by Division

Division	Sponsored	Internal	Overall
Academic Administration	\$187.37	\$3.87	\$191.24
Antonin Scalia School of Law	\$22.21	\$293.30	\$315.51
College of Humanities & Social Sciences	\$210.52	\$84.93	\$295.45
College of Education & Human Dev	\$528.63	\$4.11	\$532.74
College of Health & Human Services	\$439.60	\$1.77	\$441.37
College of Science	\$247.38	\$0.64	\$248.03
College of Visual & Perf Arts	\$12.89	-	\$12.89
Krasnow	\$110.80	\$1.18	\$111.99
Schar School of Policy & Government	\$241.57	\$76.49	\$318.06
School for Conflict Analysis&Resol	\$252.07	\$14.93	\$266.99
School of Business	\$852.97	\$270.00	\$1,122.98
Volgenau School of Engineering	\$574.77	\$3.60	\$578.37

Note: Per square foot expenditures should only be considered in the context of total expenditures when evaluating relative use

# Space Utilization Office Category ASF/Student FTE Benchmarking

● University ● Community College



Mason  
38.8

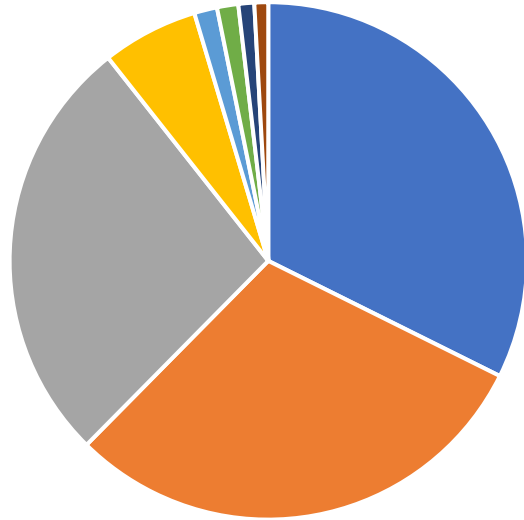
# Space Utilization Workspaces

	All Workspace Count	Private Office Count	Station Count	Total ASF	Average Station Size (private)	Average Station Size (shared)
Fairfax	3,290	2,565	5,359	590,860	132	97
Arlington	463	371	646	83,875	149	108
Science & Technology	335	268	537	55,974	131	87

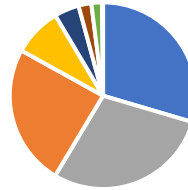
Note: This excludes spaces under affiliate agreements/MOUs or leases. Some shared stations include reception areas.

# Space Utilization Workspace ASF by Type

Fairfax Campus – Total: 591K ASF



Arlington Campus – Total: 84K ASF



Science and Technology Campus – Total: 56K ASF



	Fairfax				Arlington				Science & Tech			
	ASF	%	Avg ASF/Station (private)	Avg ASF/Station (shared)	ASF	%	Avg ASF/Station (private)	Avg ASF/Station (shared)	ASF	%	Avg ASF/Station (private)	Avg ASF/Station (shared)
Office - Staff	191,102	32%	129	78	24,800	30%	134	90	15,476	28%	123	72
Staff – Workstation Area	177,610	30%	171	133	20,509	25%	279	217	12,930	23%	422	153
Office – Faculty-Instructional	159,370	27%	132	79	24,345	29%	154	58	11,096	20%	130	70
Graduate Research Assistant	35,512	6%	102	62	7,063	8%	122	64	10,111	18%	48	64
Graduate Teaching Assistant	8,469	1%	110	70	137	0%	-	46	-	-	-	-
Adjunct Faculty	7,842	1%	116	69	1,559	2%	120	50	1,407	2%	120	86
Office – Fellow-Visit Schlr-Affil	5,848	1%	126	65	3,604	4%	124	52	1,206	2%	86	-
Office – Faculty-Research	5,107	1%	132	71	1,858	2%	145	41	3,748	7%	144	-

Note: Pies' relative sizes indicates total assignable square footage. This excludes spaces under affiliate agreements/MOUs or leases. Some shared stations include reception areas.

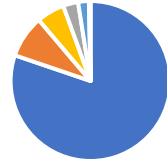
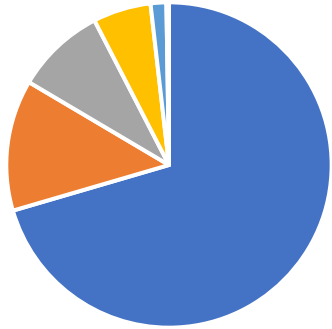


# Space Utilization Social & Collaboration Space

## Study

Fairfax Campus – Total: 158K ASF

Arlington Campus – Total: 45K ASF



Science and Technology Campus – Total: 9K ASF



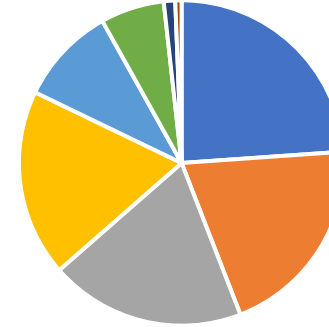
	Fairfax		Arlington		Science & Tech	
Open or Stack Study Area	111,037	70%	36,225	80%	7,816	84%
Study Room	20,533	13%	3,880	9%	1,439	16%
Study – Service	14,060	9%	1,372	3%	-	-
Stack Area	9,074	6%	2,551	6%	-	-
Collaboration Area/Breakout	2,465	2%	983	2%	-	-
Library Processing/Sorting	396	0%	150	0%	-	-

Note: Pies' relative sizes indicates total assignable square footage

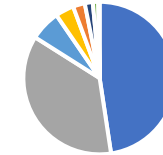
## General Use

Fairfax Campus – Total: 475K ASF

Arlington Campus – Total: 45K ASF



Science and Technology Campus – Total: 146K ASF



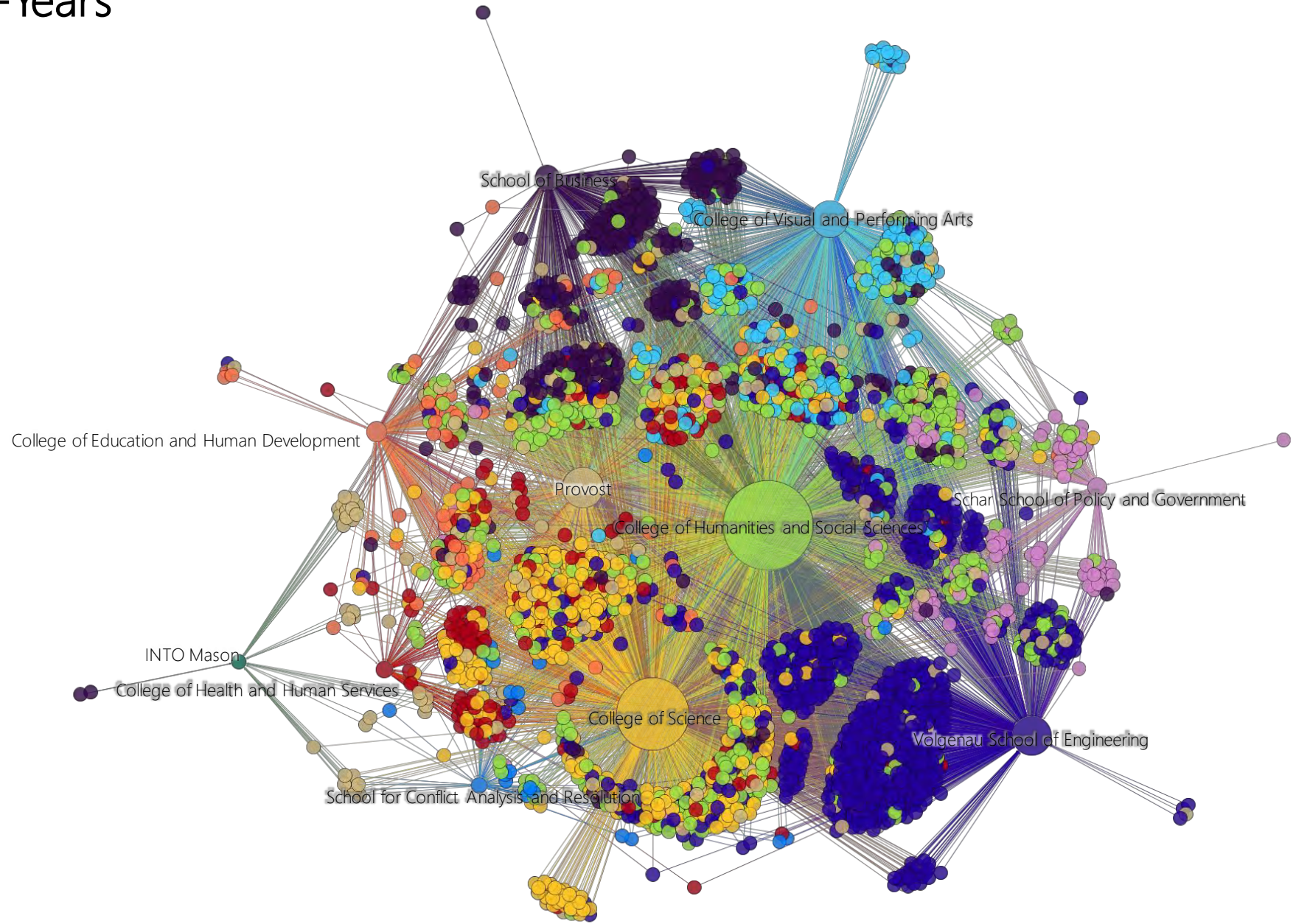
	Fairfax		Arlington		Science & Tech	
Recreation	113,387	24%	-	-	69,397	48%
Food Facility	95,968	20%	5,980	17%	3,676	3%
Assembly	92,282	19%	9,415	27%	53,014	36%
Lounge-Open Study/Collab	88,294	19%	9,925	28%	5,722	4%
Meeting Room	46,264	10%	4,592	13%	9,409	6%
Retail-Merchandising	30,091	6%	5,152	15%	1,651	1%
Day Care	5,410	1%	-	-	2,481	2%
Exhibition	2,944	1%	-	-	430	0%

# FIRST IMPRESSIONS PROGRAM CONNECTIONS



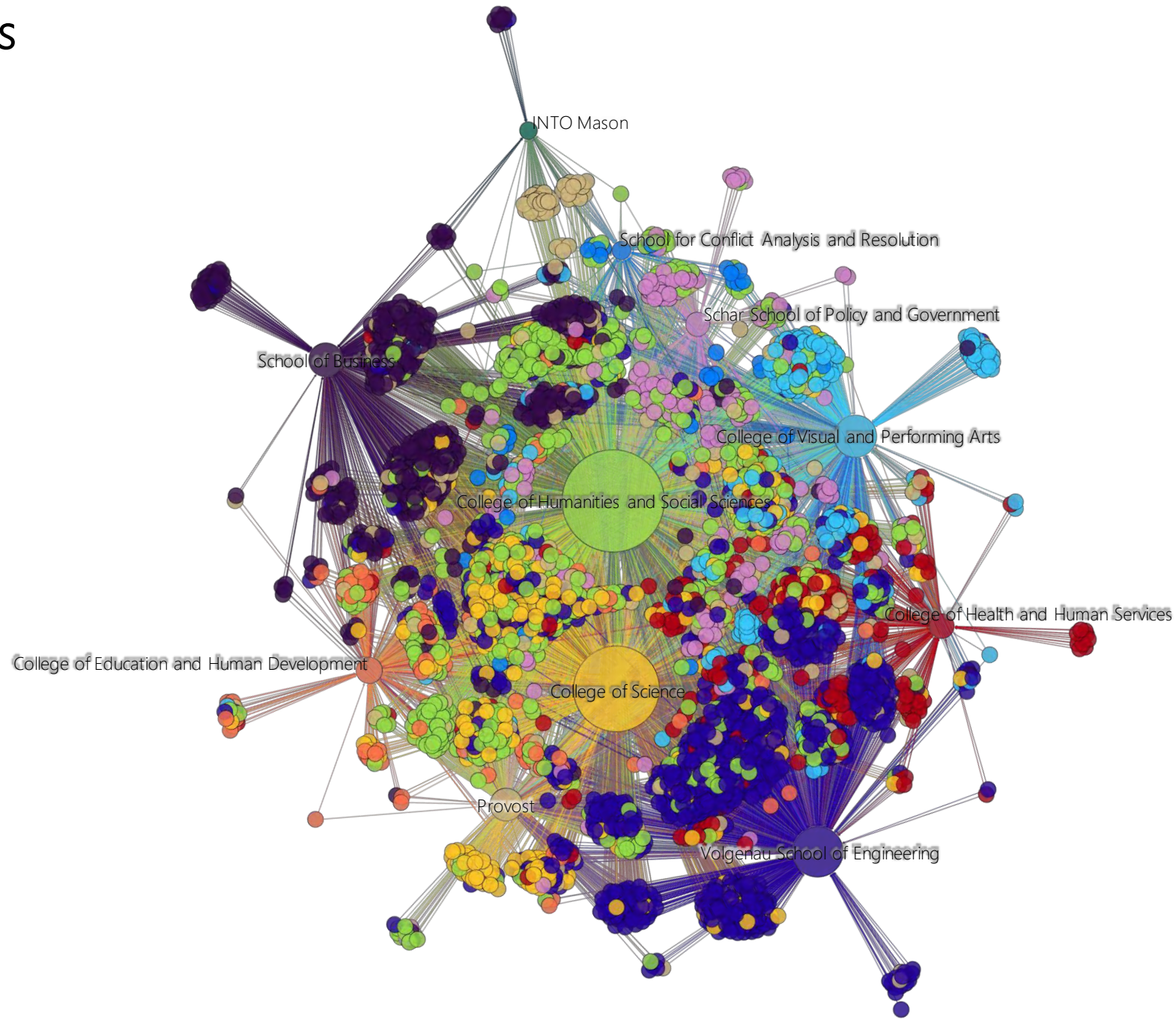
# Course Enrollment First-Years

- Antonin Scalia Law School
- College of Visual and Performing Arts
- College of Science
- School for Conflict Analysis and Resolution
- College of Education and Human Development
- Executive and Professional Education
- External Institution
- College of Health and Human Services
- College of Humanities and Social Sciences
- INTO Mason
- Schar School of Policy and Government
- School of Business
- Honors & Provost
- Volgenau School of Engineering

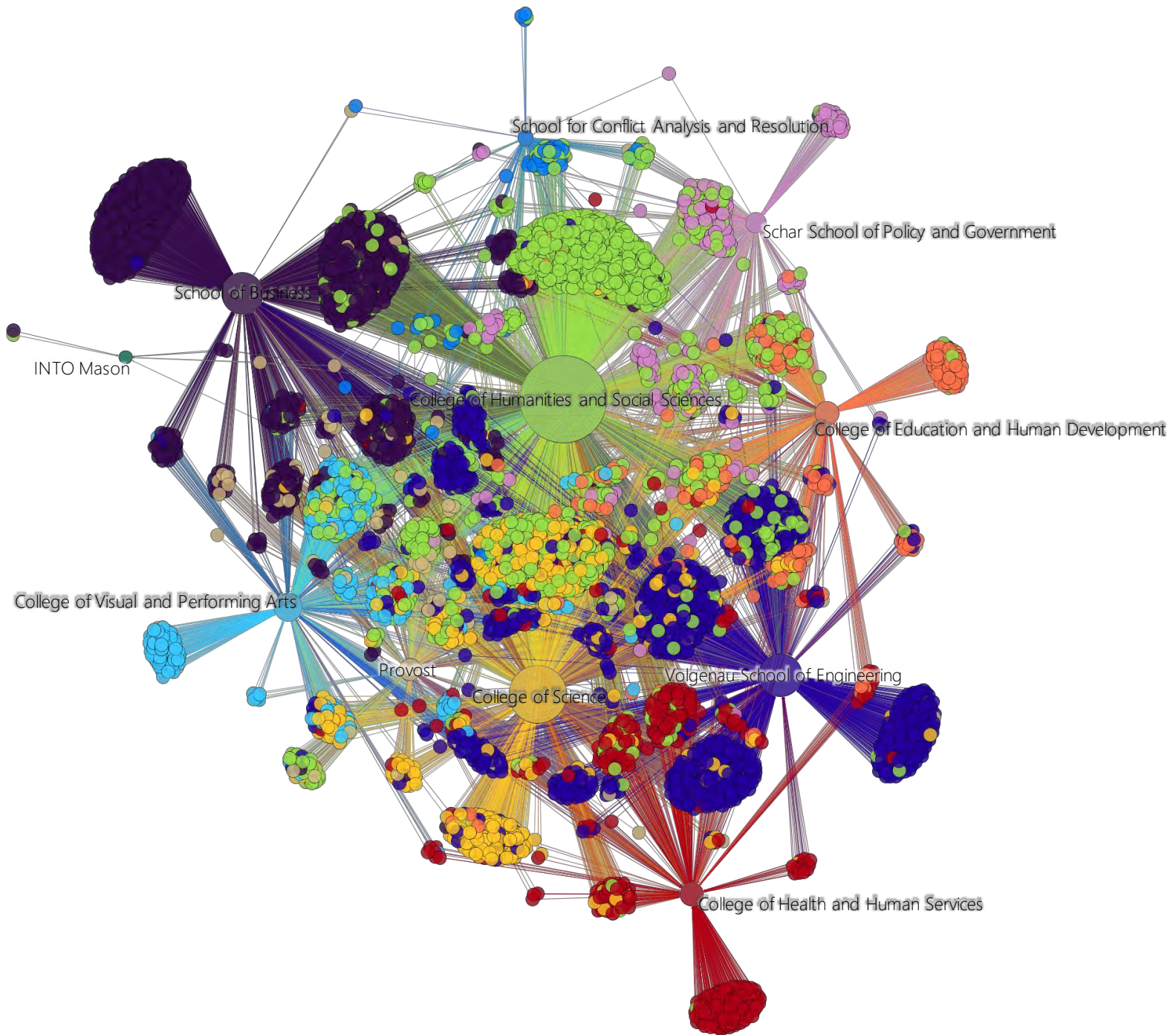


# Course Enrollment Sophomores

- Antonin Scalia Law School
- College of Visual and Performing Arts
- College of Science
- School for Conflict Analysis and Resolution
- College of Education and Human Development
- Executive and Professional Education
- External Institution
- College of Health and Human Services
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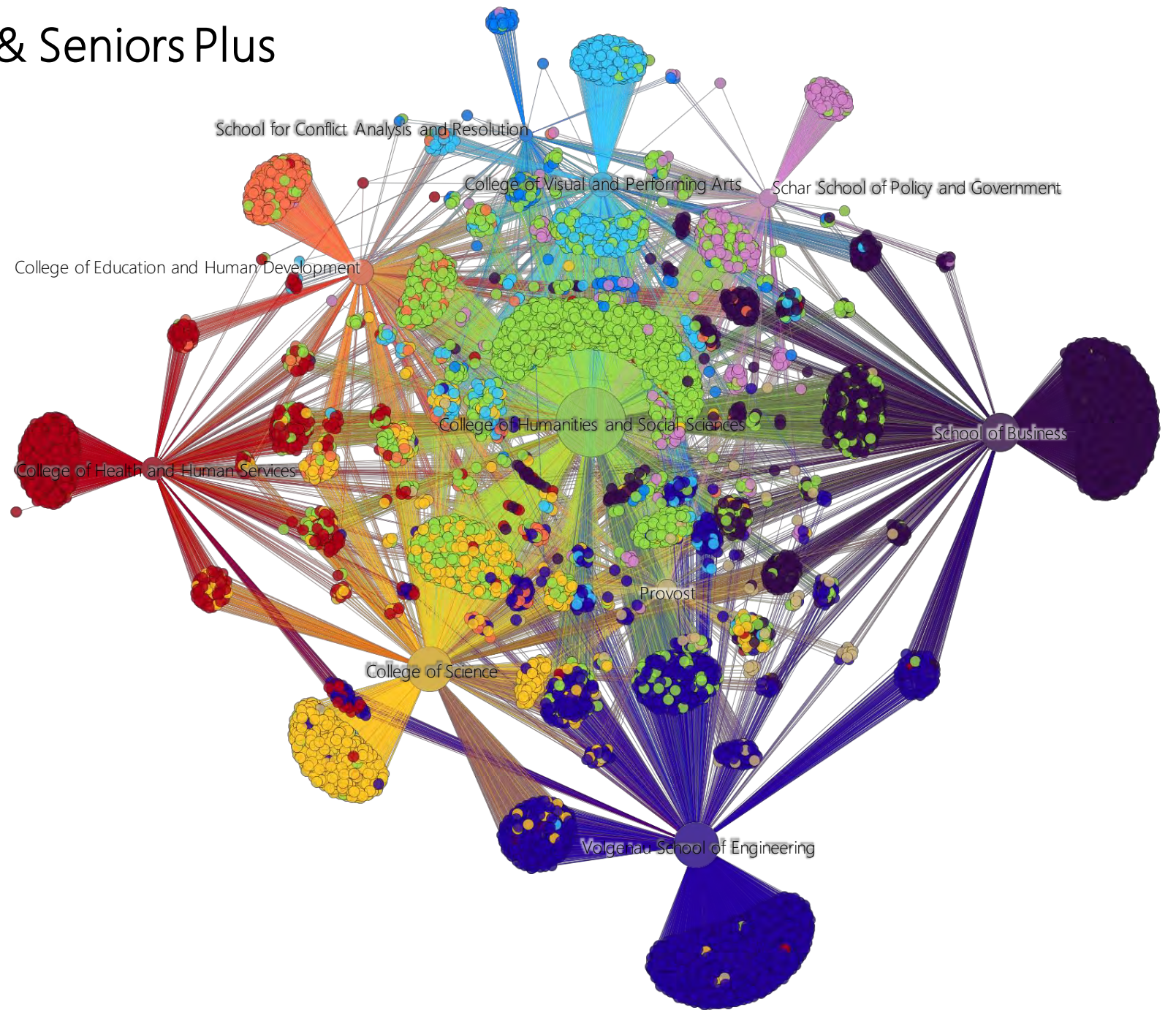


# Course Enrollment Juniors



- Antonin Scalia Law School
- College of Visual and Performing Arts
- College of Science
- School for Conflict Analysis and Resolution
- College of Education and Human Development
- Executive and Professional Education
- External Institution
- College of Health and Human Services
- College of Humanities and Social Sciences
- INTO Mason
- Schar School of Policy and Government
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- Honors & Provost
- Volgenau School of Engineering

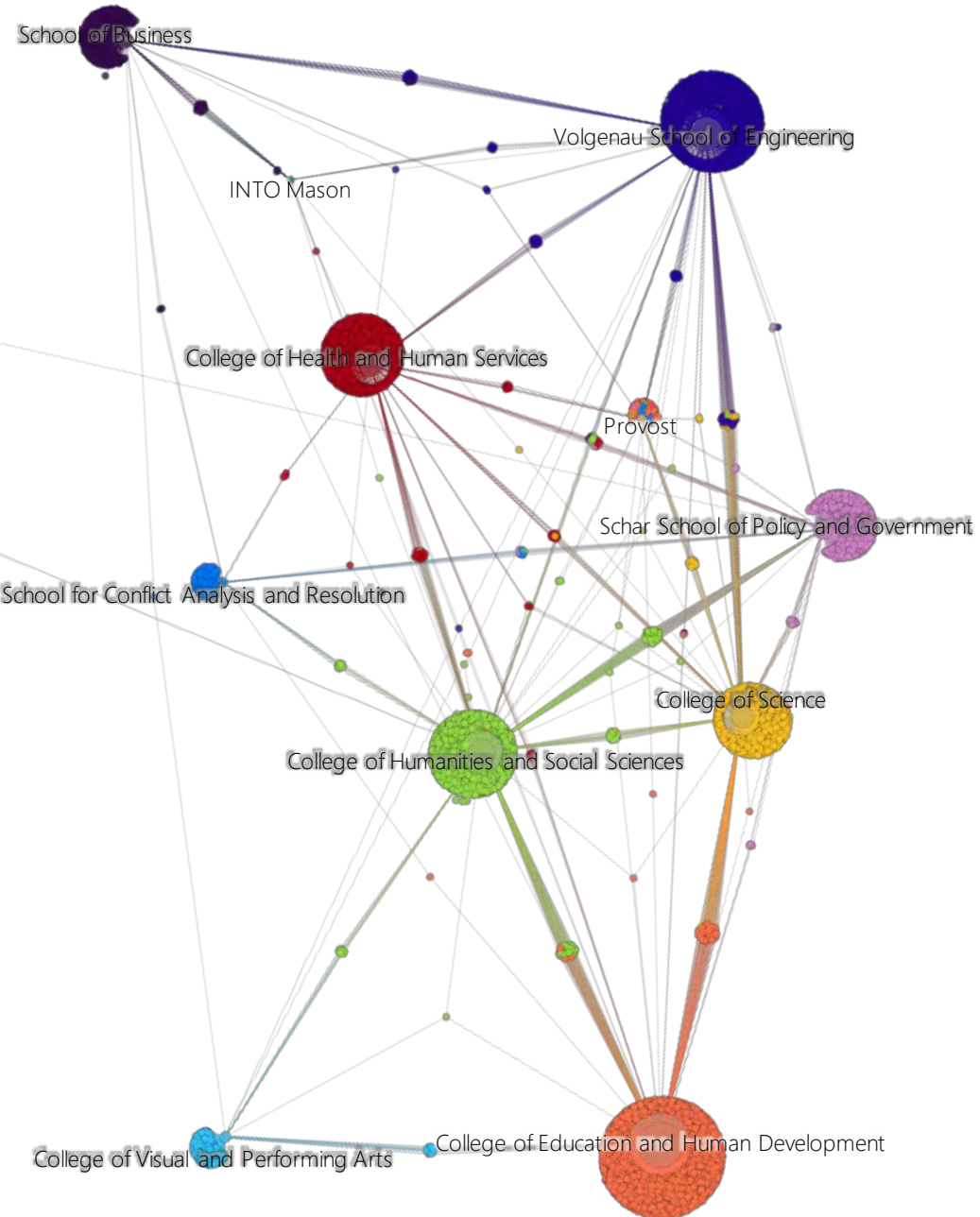
# Course Enrollment Seniors & Seniors Plus



- Antonin Scalia Law School
- College of Visual and Performing Arts
- College of Science
- School for Conflict Analysis and Resolution
- College of Education and Human Development
- Executive and Professional Education
- External Institution
- College of Health and Human Services
- College of Humanities and Social Sciences
- INTO Mason
- Schar School of Policy and Government
- School of Business
- Honors & Provost
- Volgenau School of Engineering

# Course Enrollment Graduate and Law

Antonin Scalia Law School



- Antonin Scalia Law School
- College of Visual and Performing Arts
- College of Science
- School for Conflict Analysis and Resolution
- College of Education and Human Development
- Executive and Professional Education
- External Institution
- College of Health and Human Services
- College of Humanities and Social Sciences
- INTO Mason
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FIRST IMPRESSIONS

# PHYSICAL CAMPUSES



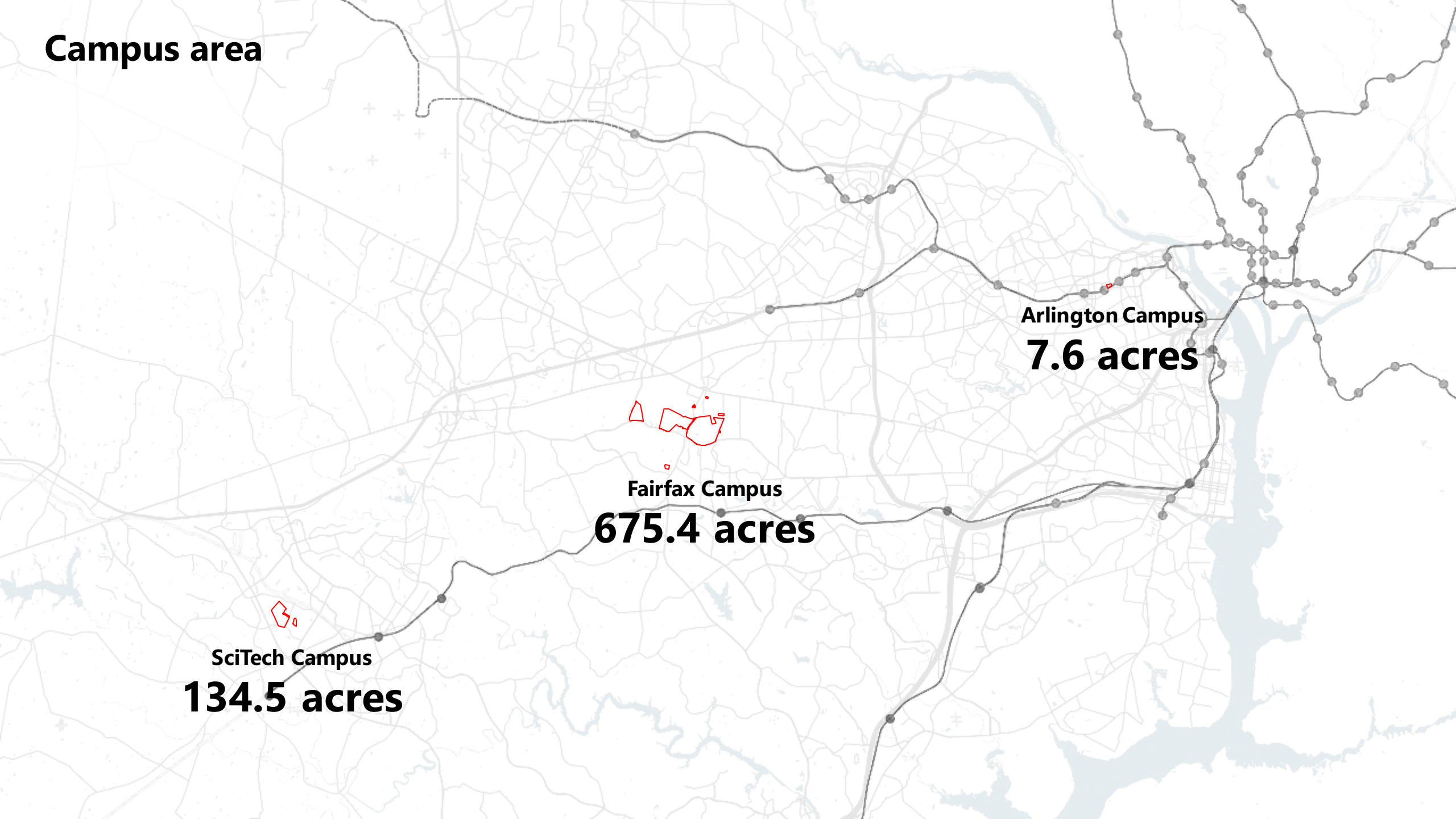


# Campus area

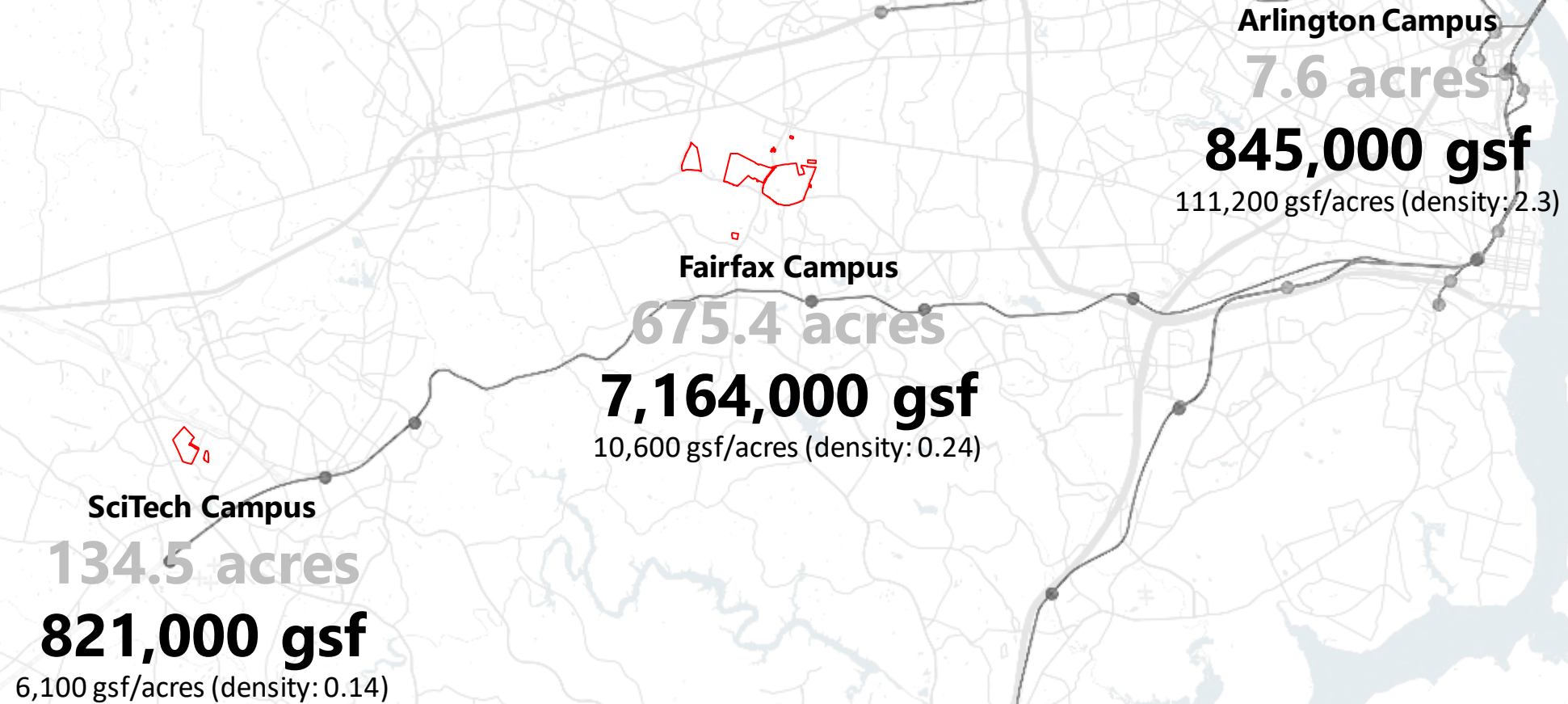
SciTech Campus  
**134.5 acres**

Fairfax Campus  
**675.4 acres**

Arlington Campus  
**7.6 acres**



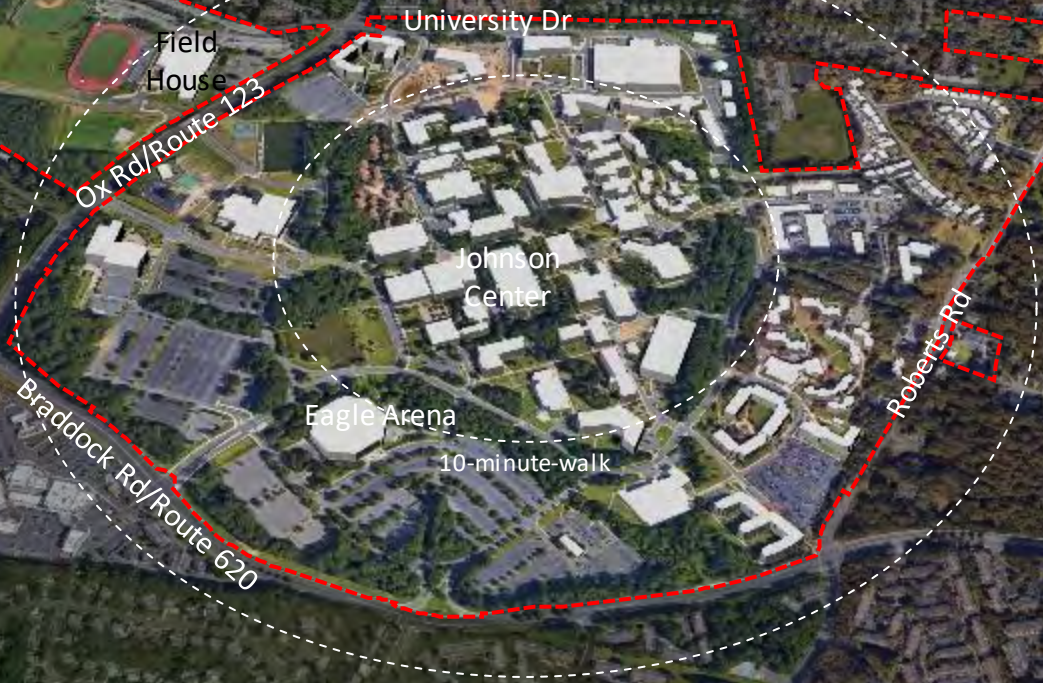
# Campus gross square footage



# Fairfax campus 675.4 acres



675.4 acres



Field House

University Dr

Ox Rd/Route 123

Johnson Center

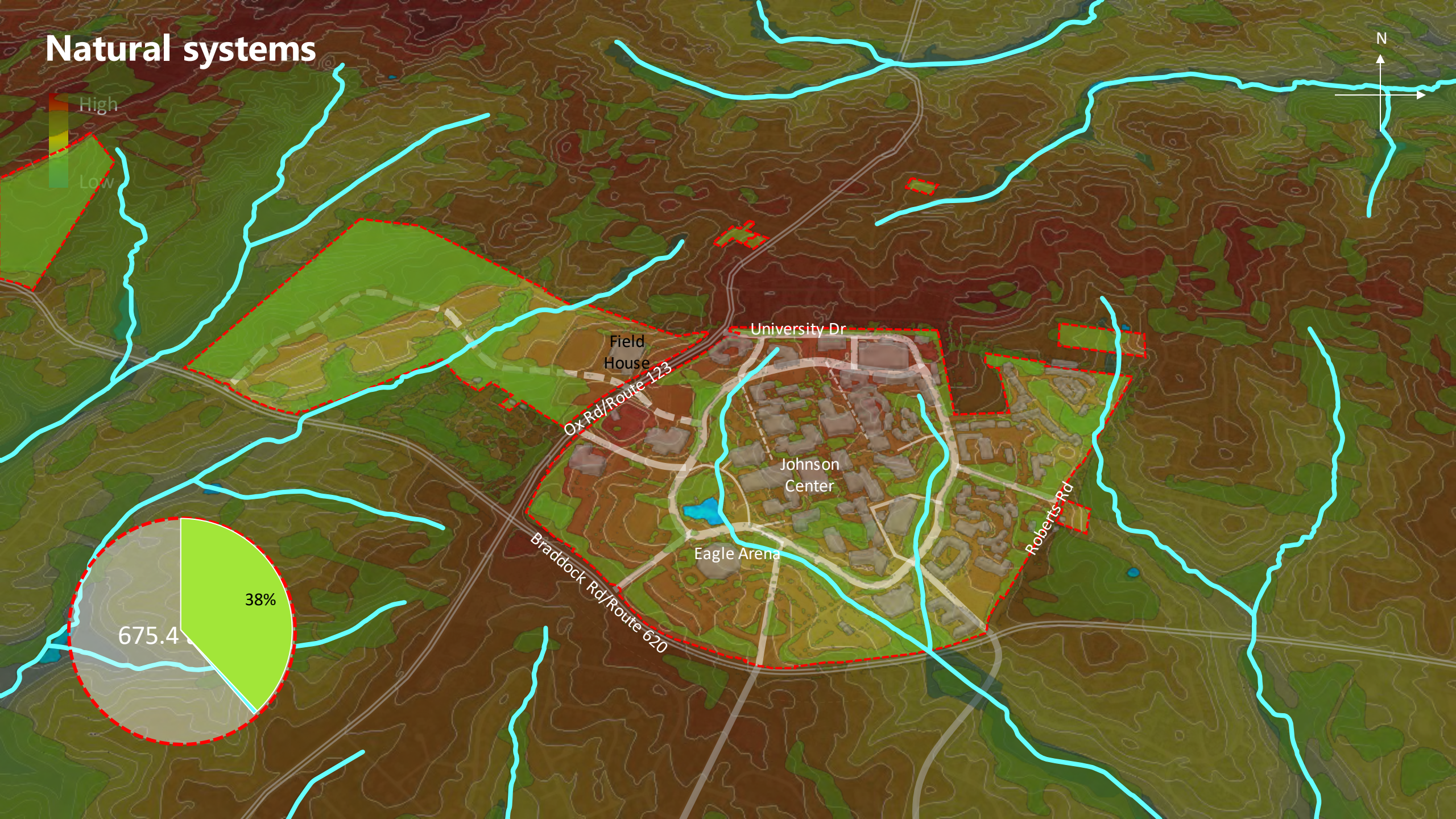
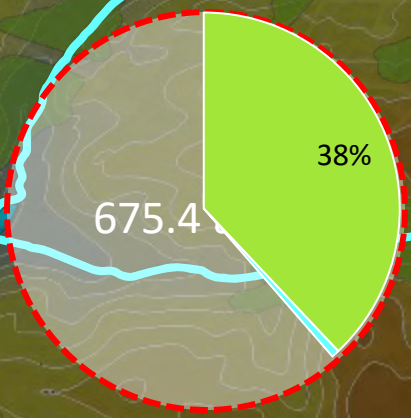
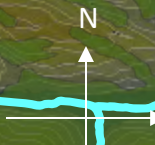
Eagle Arena

10-minute-walk

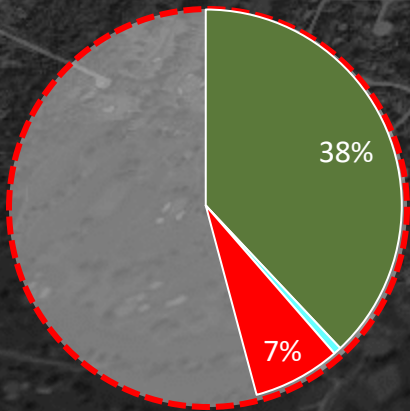
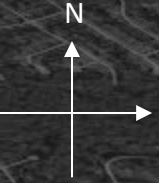
Braddock Rd/Route 620

Roberts Rd

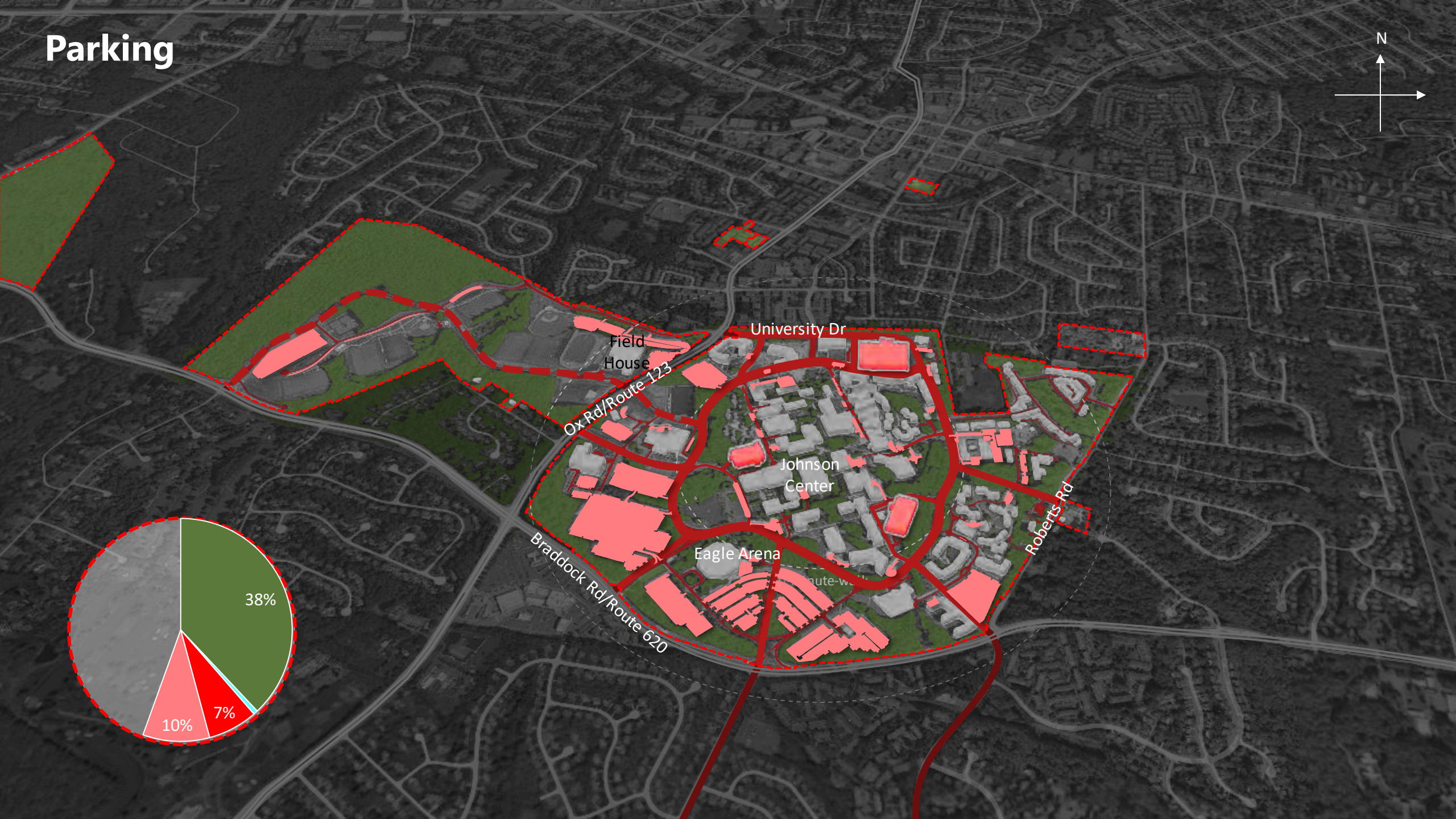
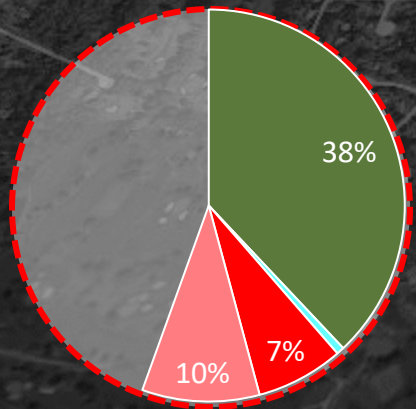
# Natural systems



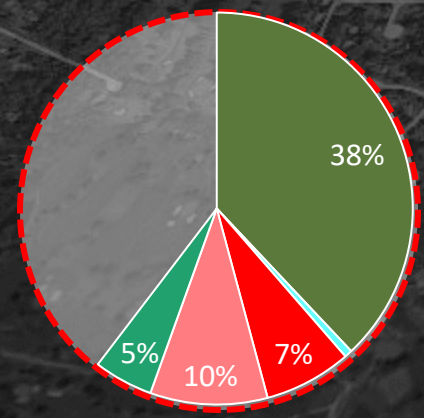
# Circulation



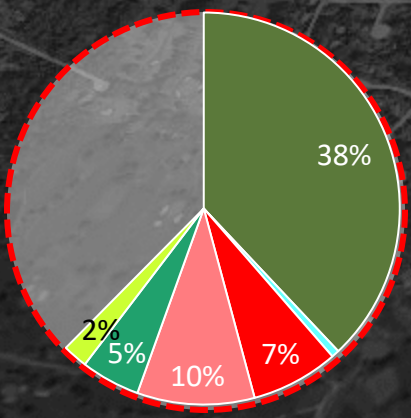
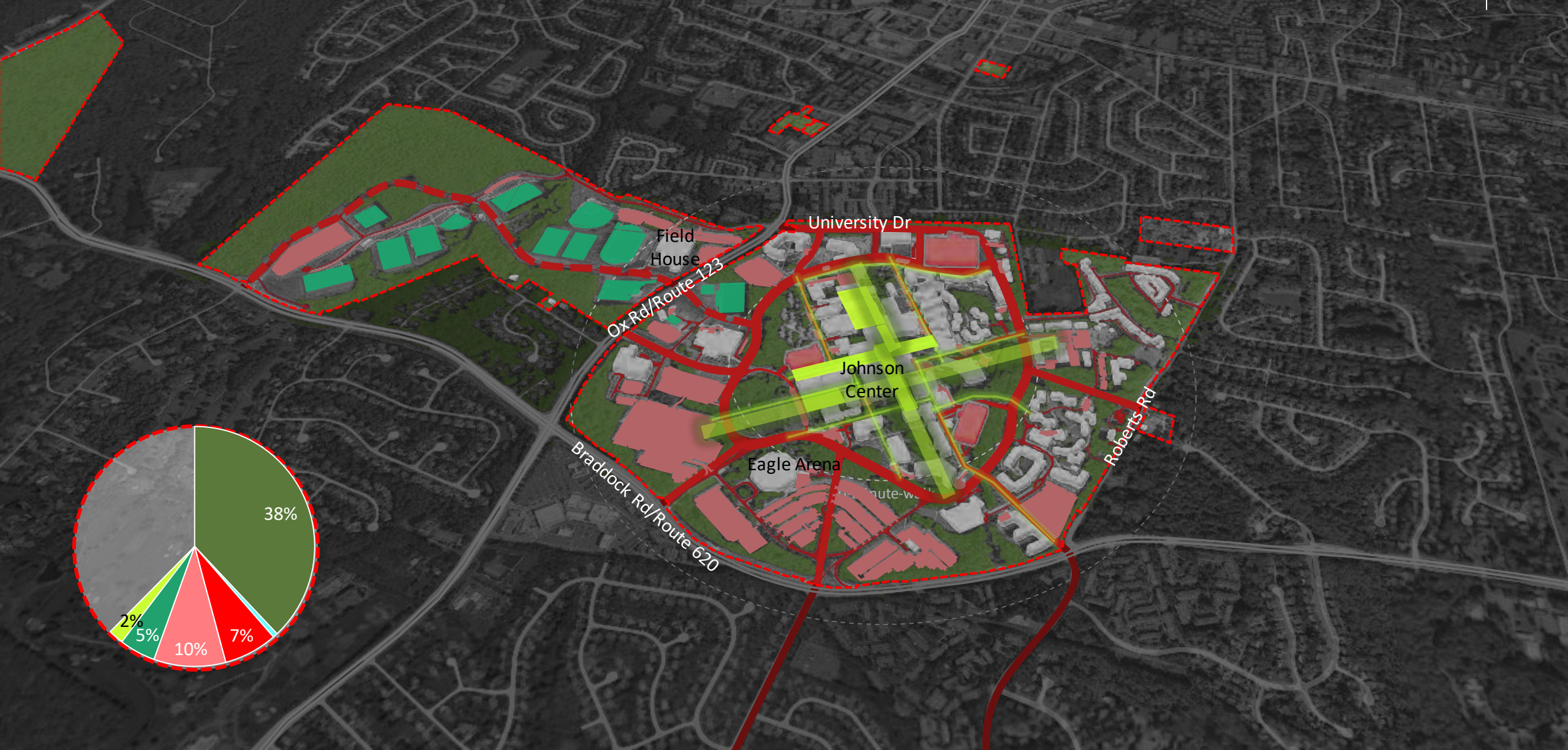
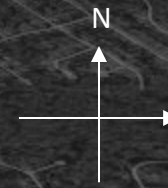
# Parking



# Athletics and recreation

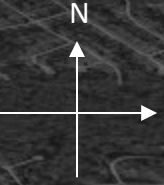


# Open space and pedestrian corridor

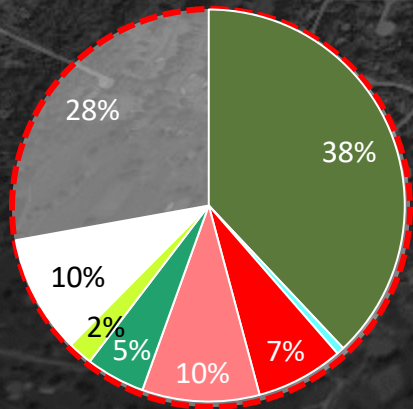




# Campus buildings



Zoom in



# Facility condition Facility Condition Index (FCI)

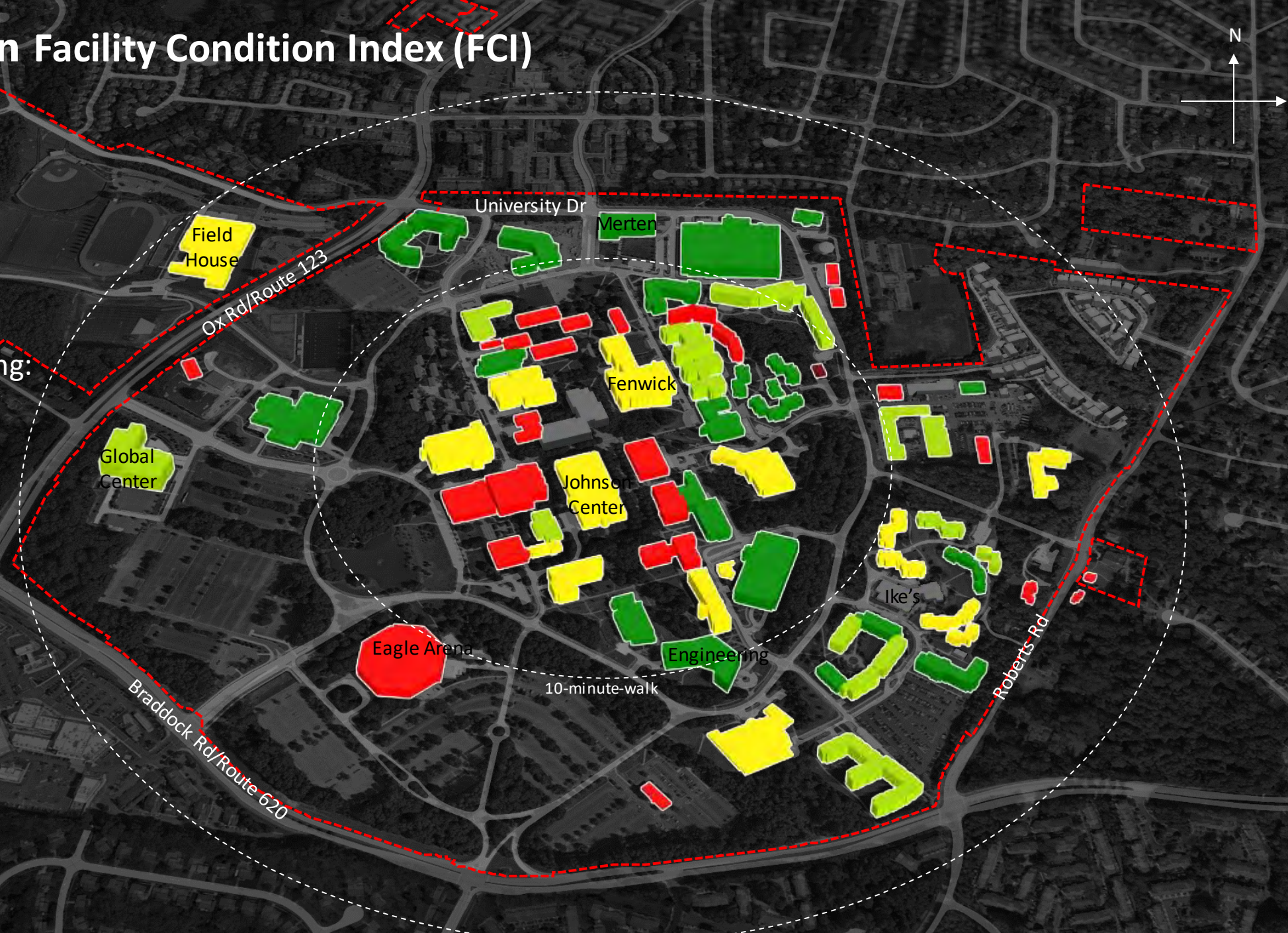
- Good (0-5%)
- Fair (5%-10%)
- Poor (10%-30%)
- Critical (>30%)

Fairfax E&G:

22.2%

Fairfax housing and dining:

8.5%



# Fairfax campus

## Fairfax west





Site area	8,887,000	
Buildable	3,890,000	(44%)
Ex GSF	136,000	(FAR=0.03)

## Fairfax Main

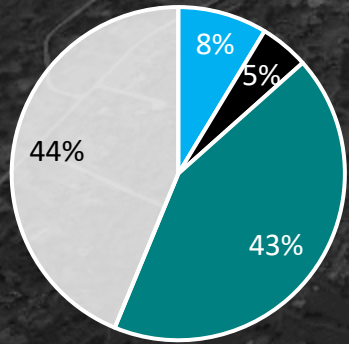
Site area	15,758,000	
Buildable	10,811,000	(69%)
Ex GSF	7,028,000	(FAR=0.65)

10-minute-walk

# Fairfax campus

-  Major road
-  Major hydro corridor (50' buffer)
-  Major forest
-  Buildable area

Reference:  
 Engineering Building – 180,000 GSF  
 Johnson Center – 348,000 GSF

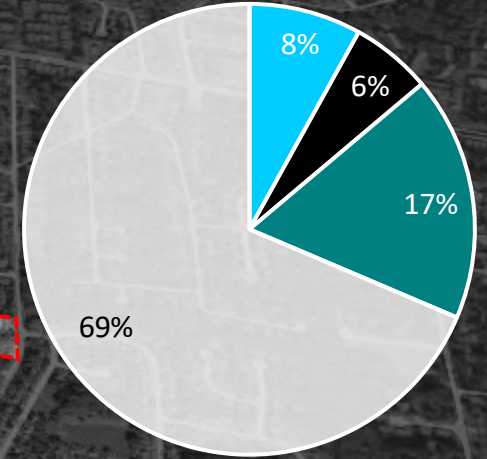


## Fairfax west

Site area 8,887,000  
 Buildable 3,890,000 (44%)  
 Ex GSF 136,000 (FAR=0.03)

FAR	Full capacity	New capacity
1.2	4,668,000	4,532,000
1	3,890,000	3,754,000
0.8	3,112,000	2,976,000
0.6	2,334,000	2,198,000
0.4	1,556,000	1,420,000

≈ 8 Engineering Buildings



## Fairfax Main

Site area 15,758,000  
 Buildable 10,811,000 (69%)  
 Ex GSF 7,028,000 (FAR=0.65)

FAR	Full capacity	New capacity
1.2	12,973,200	5,945,200
1	10,811,000	3,783,000
0.8	8,648,800	1,620,800

≈ 9 Engineering Buildings

# SciTech campus








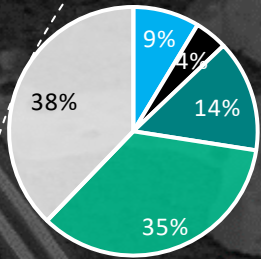
## SciTech

Site area	5,856,000	
Buildable	2,212,000	(38%)
Ex GSF	821,000	(0.37)

10-minute-walk

# SciTech campus

-  Major road
-  Major hydro corridor (50' buffer)
-  National Wetland Inventory (50' buffer)
-  Major forest
-  Buildable area

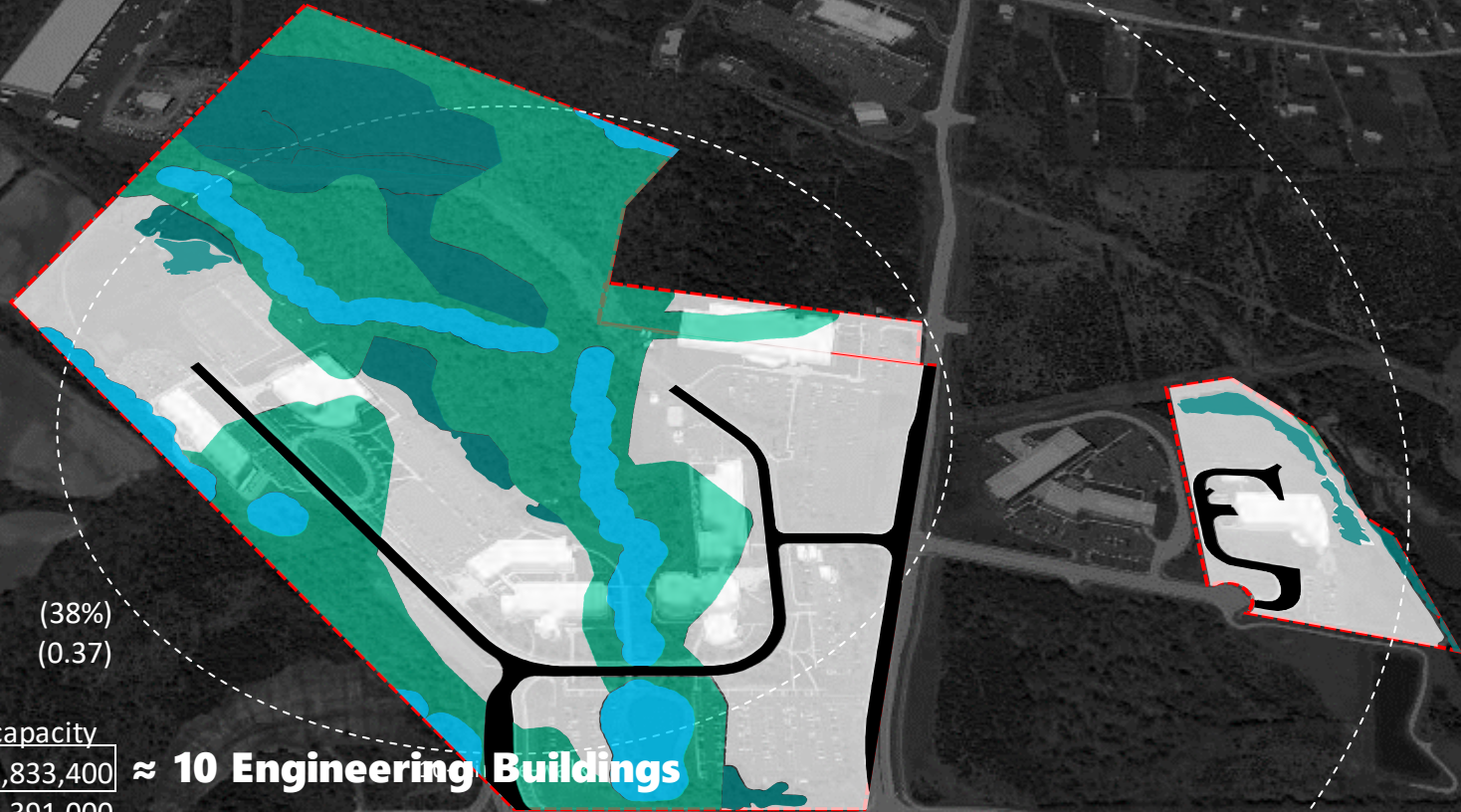


## SciTech

Site area	5,856,000	
Buildable	2,212,000	(38%)
Ex GSF	821,000	(0.37)

FAR	Full capacity	New capacity
1.2	2,654,400	1,833,400
1	2,212,000	1,391,000
0.8	1,769,600	948,600
0.6	1,327,200	506,200

≈ 10 Engineering Buildings



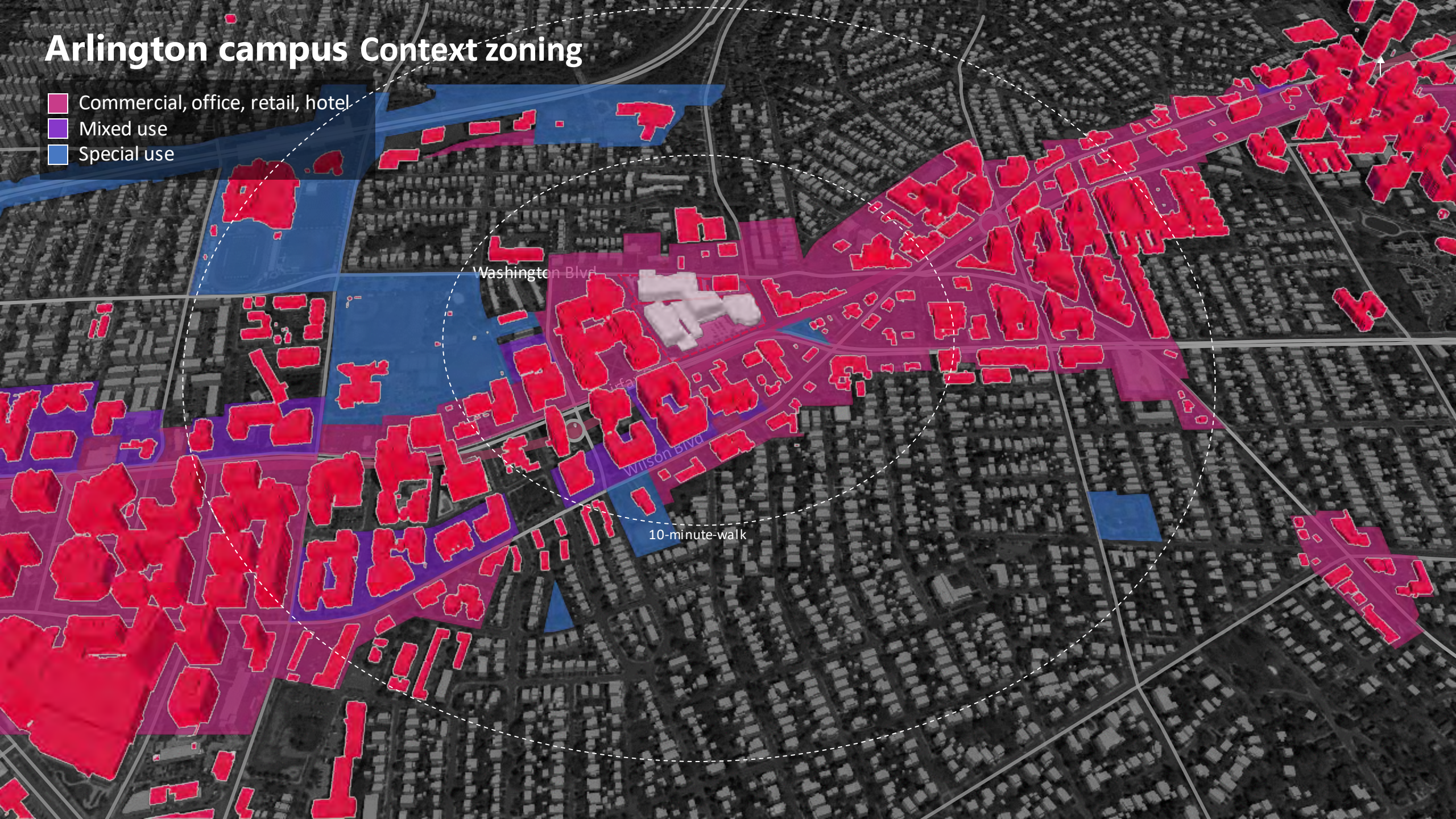
# Arlington campus Context traffic



\* Source: <https://www.wmata.com/initiatives/ridership-portal/Rail-Data-Portal.cfm#main-content>, calendar year 2019-2020

# Arlington campus Context zoning

- Commercial, office, retail, hotel
- Mixed use
- Special use





# Arlington campus Recent projects

- Commercial, office, retail, hotel
- Mixed use
- Special use



160 units residential  
Approved 2019

Retail + office +  
255 units residential  
Approved 2019

Renovation +  
office + retail  
Approved 2018

Retail + 584  
units residential  
Approved 2015

GMU demolition  
and new building

Retail + office + 136  
units residential  
Approved 2014

119 units residential  
Approved 2017

Retail + 330 units residential  
Approved 2015

Retail + office + 244  
units residential  
Approved 2016

Renovation + retail +  
office + residential  
Approved 2015 and 2016

Washington Blvd

Wilson Blvd

10-minute-walk

N